



# **Huntington Hospital Community Benefits Plan Fiscal Year 2019**

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## **Preface**

In accordance with Senate Bill 697, Community Benefits Legislation, Huntington Hospital, a private not-for-profit hospital, submits this Community Benefits Plan for Fiscal Year 2019.<sup>a</sup> Senate Bill 697 requires a not-for profit hospital in California to complete the following activities:

- Review and reaffirm its mission statement to ensure that its policies integrate and reflect the public interest in meeting its responsibilities as a not-for-profit organization
- Complete and update a needs assessment every three years, evaluating the health needs of the community served by the hospital
- Adopt and file a community benefits plan annually, documenting activities that the hospital has undertaken to address community health needs within its mission and financial capacity; and to the extent practicable, assign and report the economic value of community benefits provided in furtherance of its plan

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<sup>a</sup> Huntington Hospital fiscal year is from January 1 to December 31.

## **Introduction to Huntington Hospital**

Founded in 1892, Huntington Hospital is committed to providing excellent patient care delivered with compassion and respect. Huntington Hospital is a 619-bed, not-for-profit community hospital located in Pasadena, California. The hospital offers a full complement of acute medical care and community services, ranging from general medicine to the foremost specialized programs in cardiovascular services, oncology, and the neurosciences. The hospital has the only Level II Trauma Center in the region as well as the only Level III Neonatal Intensive Care Unit (NICU). In addition, Huntington Hospital offers women's and children's services, state-of-the art orthopedic surgery, in- and outpatient psychiatric services, Huntington Hospital Senior Care Network, and Huntington Ambulatory Care Center.

Through an ongoing partnership between Huntington Hospital and Shriners Hospitals for Children – Southern California, inpatient surgical and medical services for pediatric patients are available at Huntington Hospital and the medical team provides advanced post-surgical care. A Shriners for Children Medical Center (located across the street from the hospital campus) offers specialty care services for pediatric patients in the region. In 2018, Huntington Hospital and Providence St. Joseph Health entered into an agreement to further expand access to quality care. Providence St. Joseph Health, which includes 12 medical institutions across Los Angeles and Orange Counties, contracts exclusively with Huntington Hospital in the San Gabriel Valley for all acute care hospital and outpatient clinical services. Huntington Hospital also partners with University of Southern California (USC) Institute for Maternal-Fetal Health to offer a Fetal Surgery Program in Pasadena – encompassing high-risk perinatal care, surgery and NICU expertise.

As a teaching facility affiliated with the Keck School of Medicine of USC, Huntington Hospital supported 25 internal medicine and 17 general surgery residents in 2019. More than one-third of these residents remain in the area to practice, providing a seamless transition through generations of care.

Recently, Huntington Hospital received numerous awards, recognitions, and certifications:

- Full hospital-wide accreditation from The Joint Commission for achieving national standards for health care quality and safety
- Accredited as a Pediatric Medical Center (PMC)
- Gold Seal of Approval® from The Joint Commission for stroke care

- Gold Seal of Approval® from The Joint Commission for total knee and hip replacement program
- Heart-Check Mark® for Advanced Certification for Comprehensive Stroke Center from the American Heart Association/American Stroke Association
- Gold Level Workplace Health Achievement from the American Heart Association, recognizing the hospital's workplace health programs and workforce health
- Designation as a STEMI (ST Segment Elevation Myocardial Infarction) Receiving Center where emergency medical service personnel give patients having possible myocardial infarctions a 12-lead EKG in the field and a hospital team is ready when a patient arrives in the Emergency Department
- Magnet® designation by American Nurses Credentialing Center. Magnet® designation represents the highest level of national recognition to health care organizations that demonstrate sustained excellence in nursing care in a healthy, collaborative, and professional work environment. Only seven percent of all acute care health care organizations have obtained this prestigious recognition.
- Silver-level Beacon Award for Excellence in critical care by the American Association of Critical Care Nurses (AACN)
- Maximum five-year accreditation from the Accreditation Council for Graduate Medical Education (ACGME)
- Hospital Compare 5-Star by the Centers for Medicare & Medicaid Services (CMS), the highest possible CMS rating for overall excellence
- Huntington Hospital Trauma Center is certified as a Level II Trauma Center by the Verification Review Committee (VRC), an ad hoc committee of the Committee on Trauma (COT) of the American College of Surgeons (ACS)
- Emergency Department Approved for Pediatrics (EDAP)
- Level III Neonatal Intensive Care Use with California Children's Services (CCS) Certification
- Huntington Hospital received Leapfrog Safety Grade of "A" for Spring 2020, based on 28 measures of publicly available hospital safety data. President and CEO of The Leapfrog Group, recognized that "as the Nation copes with a challenging pandemic, our gratitude extends to hospital leadership and health care workers everywhere for their tremendous dedication."

- Recognized by *U.S. News and World Report* for Best Hospital Rankings 2019-20, #10 Best Hospital in California, #5 Hospital in Los Angeles Metro Area, ranked among the best in the country in four adult specialties and rated high performing in two adult specialties and seven procedures and conditions
- Recognized as among America's 100 Best hospitals for cardiac care and coronary intervention, by Healthgrades
- Huntington Hospital Cancer Center received full three-year accreditation from the American College of Surgeons' Commission on Cancer
- Jim and Eleanor Randall Breast Center received a full three-year accreditation from the National Accreditation Program for Breast Centers (NAPBC), one of only three hospitals in Los Angeles County to achieve this level of accreditation
- Jim and Eleanor Randall Breast Center recognized as a Breast Imaging Center of Excellence by the American College of Radiology
- Accredited facility for Adult Transthoracic Echocardiography by the Intersocietal Accreditation Commission (IAC)
- Huntington Hospital awarded the Baby-Friendly® designation from Baby-Friendly USA, a credentialing program for hospitals that is part of an international initiative led by the World Health Organization (WHO) and the United Nations Children Fund (UNICEF). The designation is considered the gold standard of care and demonstrates our Women's and Children's Services commitment to patient and family-centered care.
- Huntington Hospital was accredited by the Metabolic and Bariatric Surgery Accreditation and Quality Improvement Program (MBSAQIP)
- Blue Cross Blue Shield Association Centers of Distinction for knee and hip replacement surgeries, bariatric surgery, cardiac care, and spinal surgery
- Huntington Hospital became a participant of the American Joint Replacement Registry (AJRR), a central registry for data on total hip and knee arthroplasties at the hospital and other participating sites throughout the country
- Orthopedic Program named to 100 hospitals and health systems with great orthopedic programs, by Becker's Hospital Review
- Neurophysiology Intraoperative Monitoring Laboratories and Epilepsy Accreditation from the Lab Accreditation Board of ABRET

- Recognized at the highest possible level by the Healthcare Information and Management Systems Society (HMSS) for the adoption and utilization of electronic medical record (EMR) systems at hospitals around the world

Huntington Hospital also offers continuing education and learning for the public, employees, medical staff, and other health care professionals, through the availability of health science and community libraries. With social media transforming the way that people communicate, Huntington Hospital has extended its reach into the web community using familiar sites like Facebook, Instagram, Twitter, and YouTube.

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## **Section 1: Executive Summary**

### **Mission Statement**

At Huntington Hospital, our mission is to provide excellent health care and compassionate service to each person by bringing together outstanding physicians, caring nurses, professional staff and advanced technologies. Our vision, mission, and core values guide our organization's commitment to serving our community.

### **Definition of Community**

Huntington Hospital's service area is defined as Greater Pasadena, which comprises the following communities and ZIP codes: Altadena (ZIP code 91001), South Pasadena (91030), Pasadena (91101, 91103, 91104, 91105, 91106, and 91107), and San Marino (91108).

### **2016 Community Health Needs Assessment (CHNA)**

The 2016 Community Health Needs Assessment methodology included:

- An analysis of secondary data
- Primary data collection through key informant interviews coupled with input from approximately fifty individuals representing the interests of underserved groups in the Greater Pasadena region
- Synthesis of primary and secondary data
- Prioritization of preliminary data and screening out health problems based on feasibility factors

Based on the results of the prioritization and screening processes, a Huntington Hospital CHNA workgroup and the Executive Management Team determined that the Hospital's four priorities for the next three years, 2017-2019, will be:

- Access to Health Care Services
- Heart Disease and Stroke
- Child and Adolescent Health
- Older Adults and Aging



## **2017 – 2019 Implementation Strategy Goals**

Huntington Hospital and its partners will address the following these health needs through the implementation of various strategies and programs. Our overall goals are:

Access to Health Care Services: Improve access to health care for uninsured and underserved residents of Greater Pasadena.

Heart Disease and Stroke: Improve outcomes due to cardiovascular disease, stroke, and diabetes through increased awareness, education, and patient support.

Child and Adolescent Health: To improve the ability of children and adolescents with asthma to manage their condition.

To mitigate the effects of stress and trauma and improve overall health and well-being of all children in the community.

Older Adults and Aging: Low-income and underserved older adults will have the services and support required to meet their needs.

## **Community Benefits Plan Programs and Activities**

In Fiscal Year 2019, some of the activities Huntington Hospital conducted in support of these health needs included the following: providing navigation assistance to obtain health insurance or services available and linkages to providers; offering Huntington Ambulatory Care Center (HACC) to serve underinsured and uninsured persons, offering community health clinics throughout the year, providing community health education, screening and support programs for numerous health conditions – including heart disease and diabetes – through a dedicated Community Outreach Department; offering specialized programs and services to address elderly and disabled care and independence through Senior Care Network; and providing health information – in multiple formats and languages – for professionals, service agencies, and the general public. Huntington Hospital also conducted programs and services in response to the other community needs, including: providing specialized services related to cancer prevention, awareness and support; and collaborating with educational institutions to provide graduate medical education programs for general surgery and internal medicine residents, pharmacy residents, nursing students, and other health care professionals.

In addition, Huntington Hospital continued to provide charity care for patients without the ability to pay for necessary treatment, absorbed the unpaid costs of care for patients with Medi-Cal and

Medicare, and operated other medical programs in support of the community, such as an emergency and trauma center, neonatal nursery, and high-risk perinatal program.

### **Economic Value of Community Benefits Provided**

In Fiscal Year 2019, the economic value of community benefits provided by Huntington Hospital is estimated at **\$109,926,391** (economic value includes Medicare Program Shortfall of \$30,474,500).

## **Section 2: Our Mission, Vision, Core Values and Commitment**

Huntington Hospital's Mission, Vision, Core Values and Our Commitment to You follow. These guide our organization in serving our community.

### **Mission Statement**

To provide excellent health care and compassionate service to each person by bringing together outstanding physicians, caring nurses, professional staff and advanced technologies.

### **Vision Statement**

To be the leader in creating community well-being through world-class health care delivered with kindness and dignity.

### **Core Values**

Respect • Integrity • Stewardship • Excellence • Collaboration

### **Our Commitment to You**

Thank you for allowing us to care for you. We take every step to exceed your expectation, and we encourage you to play an active role in your care. As part of our commitment to you, we will:

- Treat you with courtesy and respect.
- Listen carefully.
- Explain things in ways you understand.
- Address your needs.
- Answer your questions to keep you informed.
- Respond to your concerns.
- Provide a safe and clean environment.
- Include you and your family in your care.
- Be sensitive to your cultural needs.
- Work together as a team to care for you.

*Approved by Board of Directors, 2016*

## **Section 3: 2016 Community Health Needs Assessment Summary**

Huntington Hospital's 2016 Community Health Needs Assessment and Implementation Strategy as well as the 2019 Community Health Needs Assessment and corresponding 2020 – 2022 Implementation Strategy are available at [www.huntingtonhospital.org](http://www.huntingtonhospital.org) and [www.healthypasadena.org](http://www.healthypasadena.org)

In 2016, Huntington Hospital and the Pasadena Public Health Department partnered to conduct the first joint Community Health Needs Assessment (CHNA) of Greater Pasadena, in accordance with California Senate Bill 697<sup>1</sup> and the Patient Protection and Affordable Care Act (ACA)<sup>2</sup>. The resulting CHNA report describes findings from a year-long, systematic process that was conducted to provide insight into the health status and needs of the residents of the Greater Pasadena area. Data presented in the report span a wide range of indicators that affect community well-being, including disease rates, risk factors for disease and death, health behaviors, and social determinants of health. The CHNA serves as a tool for effectively planning the allocation of community benefits to improve the health of the community.

### **Our Community: Greater Pasadena**

The 2016 CHNA focuses on the geographic area of Greater Pasadena, which includes Pasadena, Altadena, South Pasadena, and San Marino, and is comprised of nine contiguous ZIP Codes.

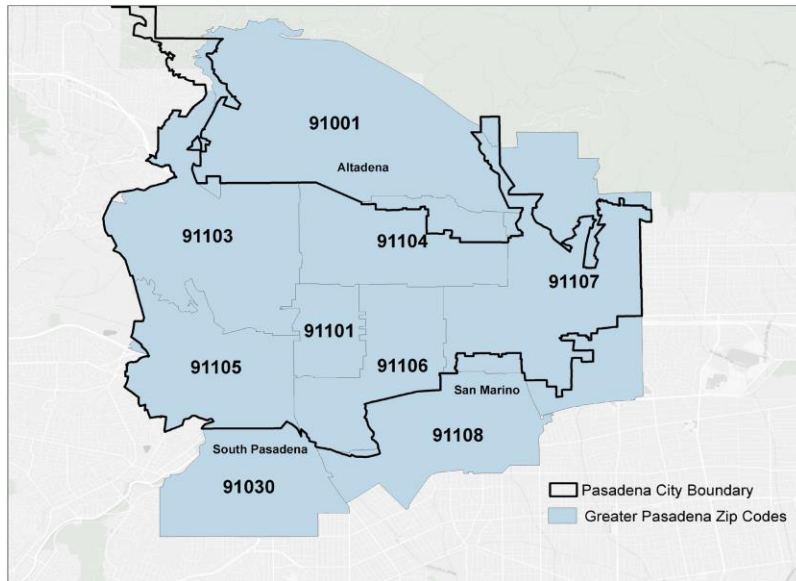
The total population of Greater Pasadena is 236,423 persons, approximately 2.3% of the entire population of Los Angeles County. In many respects, Greater Pasadena is a resource-rich community. For example, compared to California and/or Los Angeles County, the median household income rate is higher, the dropout rate is lower, the percentage of residents with a Bachelor's degree is much higher, the percentage of single-parent households is lower, and the

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<sup>1</sup> California Senate Bill 697 (SB 697) since its implementation in 1994, requires tax-exempt hospitals to document activities undertaken to address community health needs.

<sup>2</sup> The Patient Protection and Affordable Care Act (ACA), enacted in 2010, included in IRS Section 501(r), directs tax-exempt hospitals to conduct a Community Health Needs Assessment and develop an Implementation Strategy every three years.

ability to access care is slightly better. On the other hand, a single ZIP Code emerges within the geographic area with the highest level of socioeconomic need: ZIP Code 91103, northwest Pasadena, has higher relative needs than the County overall, as evidenced by the highest rate of families living in poverty, the lowest median household income, and the highest rate of unemployment. Therefore, helping the residents of this area will be a priority in planning community benefit activities.



## Prioritized Health Needs

The CHNA process included:

- An analysis of secondary data
- Primary data collection through key informant interviews coupled with input from approximately fifty individuals representing the interests of underserved groups in the Greater Pasadena region
- Synthesis of primary and secondary data
- Prioritization of preliminary data using the HANLON METHOD, rating each health need with a score of 0-10 based on the following three criteria: size of the health problem, seriousness of the health problem, and effectiveness of interventions
- Eliminating health problems using the 'PEARL' Test for the following feasibility factors (Yes/No):

Proprietary – Does an appropriate program exist to address the health problem?

Economics – Does it make economic sense to address the problem?

Acceptability – Will the community accept or want the program?

Resources – Is funding available or potentially available for a program?

Legality – Do current laws allow program activities to be implemented?

- Health problems which received a response of “No” to any of the above factors were eliminated.
- Priority scores were calculated for the remaining problems and rank was assigned accordingly.

### **Selected Areas of Focus**

Based on the results of the prioritization process, the Huntington Hospital CHNA workgroup and the Executive Management Team determined that the Hospital’s four priorities for the next three years, 2017-2019, will be:

- **Access to Care**, with a focus on improving access to primary and specialty care services, and strengthening the continuum of care
- **Heart Disease and Stroke**, with a focus on increasing awareness through education and patient support
- **Child and Adolescent Health**, with a focus on providing outpatient asthma specialty care, and addressing the effects of trauma on lifelong health
- **Older Adults and Aging**, with a focus on supporting independence

These four areas were selected because approaches to their improvement are compatible with the Hospital’s mission, values, strengths, and resources, providing the best opportunity to positively impact the community.

While diabetes was not identified as a priority health need, data indicated that the prevalence of the condition is higher in the San Gabriel Valley (12.0%) than either Los Angeles County (10.0%) or California (8.9%). Additionally, both the age-adjusted hospitalization rate due to uncontrolled diabetes and the age-adjusted death rate due to diabetes are higher than Healthy People 2020 targets. Exercise, nutrition, and weight was ranked sixth highest health need and will

be incorporated into the strategies to address Heart Disease and Stroke, through lifestyle practices, raising awareness, and education.

## **Unaddressed Needs and Additional Community Benefit Activities**

Huntington Hospital's strategic approach is to allocate community benefit resources where impact will be maximized. With this idea guiding our selection of health needs to be addressed, we defer to our various community partners to directly address mental and dental health needs. Resources currently exist in Greater Pasadena, through community organizations that are specifically funded, and employ professionally trained staff offering an array of specialized programs and services in the realms of mental health and dental care.

Though mental health will not be an area of focus in the Implementation Strategy, Huntington Hospital provides adult behavioral health services through the highly regarded Della Martin Center for Behavioral Health. Services available include: Psychiatric Acute Treatment Program, Chemical Dependency Recovery Center, Partial Hospitalization Program, Intensive Outpatient Program, and Maternal Wellness Program.

## **Implementation Strategy**

The Implementation Strategy summarizes the rationale for each health need, the goals, strategies and programs the hospital will employ to address the four identified priority health needs over the next three years. The components of this plan are not meant to include an exhaustive account of the various actions Huntington Hospital brings to bear, year in and year out, to address community health and wellness.

For each identified priority health need, the Implementation Strategy includes the following:

- Description – Summary and rationale regarding its importance
- Goal – What we hope to ultimately achieve
- Strategies and Programs – Resources that will be employed to address the priority health need
- Anticipated Impact/Metrics – Short-term objectives
- Potential Partnerships – Community Partners that may be engaged in joint efforts to address the priority health need

## **2017 – 2019 Implementation Strategy: Goals and Strategies**

In 2017 through 2019, Huntington Hospital and its partners will focus efforts on the following goals and strategies through the implementation of various programs and services.

### **Health Need 1: Access to Health Care Services**

Goal: Improve access to health care for uninsured and underinsured residents of Greater Pasadena

Strategies to Meet Need:

- Provide navigation assistance to obtain health insurance or services available
- Provide healthcare outreach
- Offer affordable, high-quality primary and specialty healthcare to the under-served population
- Bring periodic medical clinics into the community to supplement existing services to reach adult underserved residents
- Enable shared access of Electronic Health Record (EHR) via Health Information Exchange (HIE)

### **Health Need 2: Heart Disease and Stroke**

Goal: Improve outcomes due to cardiovascular disease, stroke, and diabetes through increased awareness, education, and patient support

Strategies to Meet Need:

- Provide health education and support in the community
- Expand awareness of cardiovascular disease and stroke through activities and events in the community
- Expand education and support to patients with diabetes
- Expand dietary education

### **Health Need 3: Child and Adolescent Health**

Goals: To improve the ability of children and adolescents with asthma to manage their condition

To mitigate the effects of stress and trauma and improve overall health and well-being of all children in the community.

Strategies to Meet Need:

- Continue to provide no-cost services through Huntington Hospital Community Asthma



#### Program

- Obtain grant funding to institute programming in the Pasadena Public School District to teach children and their caregivers tools to cope with stressors, based on health research done on trauma, and the Trauma Informed Care approach

#### **Health Need 4: Older Adults and Aging**

Goal: Low-income and underserved older adults will have the services and support required to meet their needs

##### Strategies to Meet Need:

- Provide older adults and their family caregivers with services, information, education, and support
- Support patients with chronic diseases, limited resources, and psycho-social issues which lead to hospitalization and threaten independence

## **Section 4: Community Benefits Planning Process**

In compliance with Senate Bill 697, Huntington Hospital prepared this community benefits plan based on its 2016 Community Health Needs Assessment and in consideration of the Hospital's strengths, mission and resources, opportunities for partnership, solutions impact multiple community health needs, and effective methods are available.

The Executive Director, Philanthropy and Public Affairs and a Manager of Community Outreach and Community Benefits participate in the planning and development of organizational community initiatives, represent Huntington Hospital in promoting the total health of the community through partnerships and collaborative efforts with local community organizations and individuals to improve quality of life and achieve Healthy People 2020 objectives, and collect data that captures hospital-wide community benefits activities, and, in collaboration with the hospital's Strategic Financial Analysis team, ensures compliance with regulatory requirements pertaining to not-for-profit hospitals.

In Fiscal Year 2019, Huntington Hospital again supplemented its annual community benefits reporting process with the use of Lyon Software's CBISA Plus™ (Community Benefit Inventory for Social Accountability) software. The software uses key modules – needs, goals, partnerships, programs and statistics, indicators, narratives and outcomes – to capture quantitative and qualitative information for the hospital's fiscal year. Community benefit activity/program information was entered for many hospital departments, including: Administration, Ambulatory/Physician Information Systems, Blood Donor Center, Cancer Center, Cardiology, Cardiac Rehabilitation, Care Coordination, Center for Health Evidence, Clinical Laboratory, Clinical Education and Practice, Community Outreach, Disaster Preparation, Emergency Department/Trauma Services, Food and Nutrition Services, Health Navigation, Huntington Ambulatory Care Center (HACC), Huntington Hospital Community Asthma Program (HHCAP), Huntington Collection, Integrative Oncology, Labor and Delivery, Medical Post-Graduate Education, Neonatal Intensive Care Unit (NICU), Neurosciences, Non-Invasive Cardiology, Nursing Research, Occupational Therapy, Outpatient Rehabilitation, Parking, Patient Experience, Pediatrics, Perinatal Health Education, Pharmacy, Philanthropy, Physical Therapy, Public Relations, Radiology, Respiratory Care Services, Senior Care Network, Social Work Services, Speech-Language Pathology, Stroke

Program, Volunteer Services, and Workforce Development. To accurately report the economic value of community benefits, Finance reported information on the unreimbursed costs of many programs and services, including charity care, shortfalls in government-sponsored programs, and other programs operated by the Department of Community Outreach, Senior Care Network, Huntington Ambulatory Care Center, Graduate Medical Education (GME), Center for Health Evidence, Clinical Research, Perinatal Education, Palliative Care, and Health Navigation.

On an annual basis, Huntington Hospital will monitor and report measures of plan progress (metrics). In addition, staff at Huntington Hospital reports information to a Community Benefits Committee, comprised of representatives from approximately twenty health and social service organizations and interested citizens.

## Section 5: Community Benefits Plan Update

This section includes a description of programs and services provided by Huntington Hospital and key measurements of outcomes accomplished (metrics) in Fiscal Year 2019. Programs and services are organized in response to the four significant health needs identified in the 2016 Community Health Needs Assessment. In addition, due our strengths in cancer prevention, awareness and support and health education and training, summary descriptions of key programs and services are also included. See **Appendix A** for a listing of the hospital's collaborations among organizations, service agencies, government and private providers in the San Gabriel Valley.

### Access to Health Care Services

Programs and Services Offered:

- Huntington Hospital offered multiple programs to provide navigation assistance to obtain health insurance or services available including:
  - An on-site Medi-Cal Eligibility Worker was available to assist patients who qualified to enroll for health insurance coverage
  - Throughout the year, registered nurses from the Community Outreach Department attended community health fairs and events, providing information on enrollment in health insurance options
  - Community members telephoned a dedicated number or visited the Hospital's website for free physician, service or facility referrals (14,807 telephone calls and chats handled in Fiscal Year 2019)
  - Huntington Hospital's Senior Care Network Resource Center served the community through the following programs and services:
    - Offering a free 50+ Health Connection Membership program (6,847 members)
    - Responding to 3,489 telephone inquiries
    - Assisting 1,550 patients identified by the Resource Center Hospital Liaison and other staff with post-discharge follow-up and as-needed assistance with care transitions
    - Offering twenty Noon-Hour lectures on topics such as update on Medicare, reducing migraine headaches, heart health, stroke care, ongoing dementia research, palliative

care, raising awareness and lowering risks of colon cancer, prostate cancer and robotic surgery, breast cancer treatment, preparing for long term care needs, urinary incontinence in women, cataract surgery, hearing loss, surgical treatment for sarcoma, nutritional strategies for Type 2 diabetes, how to stay motivated and reap the benefits of exercise, staying safe from falls, skin and sun, and downsizing (attended by 877 persons).

- Distributing two 50+ *Health Connection* newsletters, including information and advice about aging and disease management as well as an events calendar and description of ongoing programs and a separate events calendar
- Attending ten Pasadena Senior Commission meetings as well as subcommittee working group meetings
- To empower members of the community to enjoy the healthiest lifestyles possible, registered nurses from the Community Outreach Department conducted free two-hour health screenings and counseling at 13 different screening clinics on alternating days each month, screening 1,511 persons. These health screenings/counseling locations included: Pasadena Senior Center, Altadena Senior Center, South Pasadena Senior Center, Jackie Robinson Community Center, Villa Parke Farmer's Market, Foothill Unity Center – Pasadena and Monrovia, Pasadena Central Library, Crowell Public Library, Cleveland Elementary School, Roosevelt Elementary School, Pasadena Unified School District Office of Student and Family Services, Washington STEAM Magnet Academy, South Pasadena High School, Friends In Deed, and Pacific Clinics. Schedules of these free health counseling and screenings by registered nurses were published in English, Spanish and Chinese.
- Throughout the year, registered nurses from the Community Outreach Department attended community health fairs and events, providing a variety of services including blood glucose screenings, blood pressure screenings, and Body Mass Index (BMI) measurements. In Fiscal Year 2019, 210 persons were screened and counseled at six health fairs.
- In Fiscal Year 2019, Community Outreach Department nurses offered health-related classes in a variety of community settings, serving over 500 persons. Topics covered included: Alzheimer's disease, brain attack, Hands-only CPR (in English and Spanish), healthy heart, healthy nutrition, hypertension, and pain. In addition, 39 chair yoga classes were offered at various community locations throughout the year, serving 486 persons.

- In Fiscal Year 2019, Huntington Hospital held six community medical clinics – at local schools, food pantries and community centers. Clinics were offered in January, March, May, June, September and November, serving 50 persons in Fiscal Year 2019. During each of these clinics, Community Outreach team members – in partnership with HACC and the Graduate Medical Exam program – conducted medical exams and tests (including blood pressure and blood glucose), provided vital health education, discussed health insurance options, and arranged for patients to obtain follow-up care at HACC.
- Huntington Ambulatory Care Clinic, staffed by the hospital's internal medicine residents, provided primary and specialty care for uninsured and underinsured residents, providing 3,450 visits in Fiscal Year 2019
- For patients' urgent care needs, Huntington Hospital partnered with Exer Urgent Care, offering two convenient locations – in Pasadena and La Canada Flintridge. Staffed by the same physicians who work in the hospital's Emergency Room, these Exer Urgent Care facilities are open seven days a week and offer advanced urgent care including on-site laboratory, imaging and pharmacy services.
- Huntington Hospital's Emergency and Trauma Center is the sole provider of emergency services in Pasadena, providing 77,902 visits in Fiscal Year 2019
- In partnership with community and regional providers, Huntington Hospital Disaster/Emergency Preparedness Program provided an all hazards approach to disaster preparedness for patients, visitors, staff, physicians, and community members. Disaster Team members attended ongoing meetings to improve disaster preparedness in the community, provided staff education and drills, and educated employees with regard to personal preparedness at home and at work, and participated in an annual Statewide Medical and Health Exercise on November 21, 2019.
- Service providers and the public accessed the hospital-sponsored Healthy Pasadena website for data and information about community health status, staying healthy, living longer, critical prevention, and healthy aging
- Community members accessed the hospital's website for pertinent health information and news, patient and visitor information, details about upcoming events and education classes, and a physician directory (with selection criteria including specialty, gender, location, insurance accepted and language spoken)

- To facilitate communication between hospital caregivers and patients, the Department of Patient Experience at Huntington Hospital offered three specialty services for interpretation in 22 languages and sign language: Language Line, Video Interpretation, and Life Signs for Hearing Impaired, serving 9,490 persons in Fiscal Year 2019.
- The continued availability of Health eConnect offered consumer education and patient involvement in their health care, a vehicle for improving quality and safety of patient care by reducing medical and medication errors, and provided caregivers with clinical decision support tools for more effective care and treatment. In Fiscal Year 2019, Health eConnect was broadly used at Huntington Hospital and in community physician offices to view patient records by the hospital, Hill Radiology Centers, and approximately 12 physician offices that contributed data to the exchange (each month, over 800 unique users accessed patient records). ChapCare, a local federally qualified health center, maintained six active users of Health eConnect.

## Heart Disease and Stroke

### Programs and Services Offered:

- To empower members of the community to enjoy the healthiest lifestyles possible, registered nurses from the Community Outreach Department conducted free two-hour health screenings and counseling at 13 different screening clinics on alternating days each month, screening 1,511 persons. These health screenings/counseling locations included: Pasadena Senior Center, Altadena Senior Center, South Pasadena Senior Center, Jackie Robinson Community Center, Villa Parke Farmer's Market, Foothill Unity Center – Pasadena and Monrovia, Pasadena Central Library, Crowell Public Library, Cleveland Elementary School, Roosevelt Elementary School, Pasadena Unified School District Office of Student and Family Services, Washington STEAM Magnet Academy, South Pasadena High School, Friends In Deed, and Pacific Clinics. Schedules of these free health counseling and screenings by registered nurses were published in English, Spanish and Chinese.<sup>1</sup>
- Throughout the year, registered nurses from the Community Outreach Department attended community health fairs and events, providing a variety of services including blood glucose screenings, blood pressure screenings, and Body Mass Index (BMI) measurements. In Fiscal Year 2019, 210 persons were screened and counseled at six health fairs.<sup>1</sup>
- A Nurse Practitioner/Tobacco Treatment Specialist, with specialized training and expertise in tobacco cessation products, provided counseling, motivational and behavior change skills and techniques to assist individuals with overcoming nicotine addiction. An informative Tobacco Cessation pamphlet, detailing common myths and excuses, facts, and benefits of quitting tobacco, is readily available on the hospital's website.
- In partnership with the American Heart Association, Huntington Hospital celebrated National Heart Awareness Month with a variety of activities. On Friday, February 1, hospital employees, volunteers, physicians and friends gathered in the main lobby of the hospital for National Wear Red Day®, uniting with millions of people across the country to help raise awareness about heart disease in women. Throughout February, in celebration of "Go Red" for Heart Month, every baby born at the hospital received a free red onesie and cap as a symbol of heart health and encouragement for a healthy future. Parents and family members received educational

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<sup>1</sup> Programs and services presented under health need: Access to Health Care Services.



materials and education on CPR for infants. A variety of lectures were delivered by physicians and dietitians throughout the year, such as Heart Health, with Q&A sessions on February 13.

- In partnership with the American Heart Association, Huntington Hospital participated in the Heart Walk at the Rose Bowl in Pasadena. During July through September, fifteen hospital team captain volunteers recruited walkers and raised money for the American Heart Association. On the day of the event – September 28 – hospital registered nurses provided blood pressure screenings and distributed information on heart disease.
- In partnership with the American Heart Association, Huntington Hospital sponsored a STEM Goes Red, Red Baker Challenge event on September 20, serving 210 persons. This mentorship program offered an opportunity for high school girls to explore science, technology, engineering and math careers outside of the classroom; attend keynote presentation and panel sessions. Event featured over 15 students and sponsor teams competing in unique STEM challenges, including exercises such as learning how pacemakers work, coding, heart healthy community advocacy work, and hands-only CPR training.
- On June 6, 2019, Huntington Hospital CPR instructors taught the basic and proper techniques of Hands-Only CPR to approximately 100 local residents.
- “Stop the Bleed” is a national initiative launched by the White House in 2015 to provide bystanders with tools and knowledge to stop life-threatening bleeding. Severe bleeding can result in death within minutes before Emergency Medical Services or other public safety providers arrive; the person closest to you may be the only one who can “stop the bleed.” In Fiscal Year 2019, Huntington Hospital Trauma Services hosted 62 events in various community and on-campus locations, serving 2,049 persons.
- To address the needs of adults with Type 2 diabetes, Huntington Hospital initiated a Diabetes Empowerment and Education Program (D.E.E.P.) and a diabetes management support group. In 2019, a six-week series was offered for individuals with diabetes or prediabetes as well as two sessions of a diabetes support group, held at Pasadena Senior Center and Huntington Hospital campus (served 11 persons). The program intends to work with community partners, the hospital’s diabetes resource team and diabetes specialists, dietitians, pharmacy and social workers to assist patients in their self-management of diabetes.
- Huntington Hospital Heart and Vascular Center and Stroke Center offer state-of-the-art medical care to patients. The Heart and Vascular Center is a recognized leader in cardiac

care, offering a full spectrum of services, including screening and diagnostic tests, advanced medical and surgical treatments, cardiac rehabilitation, and education programs. Huntington Hospital's Stroke Center offers 24-hour emergent diagnostic and treatment services to patients, a dedicated 12-bed stroke unit, a continuum of care that includes a 24-bed inpatient rehabilitation unit and an outpatient rehabilitation program, and support programs for stroke patients and their families. New programs addressing heart disease and stroke include the addition of a Leapfrog Group-compliant Intensivist Program, the availability of the CardioMEMS Heart Failure System (a new miniaturized, wireless monitoring sensor that is implanted in patients to manage heart failure), the availability of the WATCHMAN™ implant for patients with a heart condition known as non-valvular AFib .

- In Fiscal Year 2019, free meetings were held for Stroke Survivor Support Group (served 165 persons in 11 monthly meetings), Stroke Family/Caregiver Support Group (a self-directed group run by the participants meets every Friday), Stroke Survivor Aphasia Speech Group (served 300 persons in weekly Friday meetings). A Senior Exercise Class held twice a week – led by physical therapists – assisted 754 persons in Fiscal Year 2019.
- In Fiscal Year 2019, Huntington Hospital in partnership with American Heart Association/American Stroke Association held a Strokes for Stroke Survivors Event on June 20 at Huntington Library in San Marino. Fifty participants learned painting techniques under the guidance of an artist and stroke education was provided by the hospital's stroke program nurses.
- Supplemental information on heart disease and stroke is also available on the hospital website. This information addresses many different aspects of these health conditions, including risk factors, heart disease in women, diet, herbs and alternative medicine, smoking cessation, and other heart resources.

## Child and Adolescent Health

### Programs and Services Offered:

- To help children, adolescents and adults better understand their asthma needs and decrease emergency room visits, hospitalizations and missing school or work, Huntington Hospital continued to offer asthma education and management classes (HHCAP). In Fiscal Year 2019, 80 persons participated in 47 asthma education and management sessions. In addition to these specialized classes, Huntington Hospital offered 27 asthma clinics, where allergists evaluated and treated medically underserved children and adults (232 visits). Based on statistics for the most recent full year available (2018), 94% of asthma education participants experienced decreased emergency department visits or hospitalizations six months to one year after education sessions.
- In Fiscal Year 2019, Huntington Hospital, along with collaborating partners – Pasadena Unified School District (PUSD) and Young & Healthy – received grant funding from UniHealth Foundation for a new initiative, the Pasadena Trauma-Informed Care Initiative. In the second year of the three-year grant, some of the activities accomplished included: training of 267 community professionals – three community education courses of six hours each – to use a trauma-informed approach in their work with children and families; training of 225 PUSD teachers/staff in mindfulness techniques using the Smiling Calm Hearts Open our Learning, Inc. (SCHOOL) curriculum; reaching more than 11,600 students, based on teacher/staff attendance at these training sessions; providing training sessions for 660 parents of school-age children; and conducting one-hour educational sessions for 593 community members regarding trauma informed care at locations throughout the community. During several months of 2019, Young and Healthy provided 159 training sessions for 3,143 Huntington Hospital employees and medical residents, consistent with the hospital's overarching goal of creating an institution-wide trauma-informed care environment. All of Huntington Hospital's Community Outreach nurses received supplemental training regarding trauma-informed care and continue to incorporate trauma-informed practice into their work throughout the community. These nurses continue to serve parents and families at two high-risk PUSD schools via monthly health screenings, helping to identify trauma-related care needs and provide appropriate assistance to other resources, as needed. In addition, a total of 87 physicians and/or office staff from Huntington Health Physicians received training in year two.

- “Stop the Bleed” is a national initiative launched by the White House in 2015 to provide bystanders with tools and knowledge to stop life-threatening bleeding. Severe bleeding can result in death within minutes before Emergency Medical Services or other public safety providers arrive; the person closest to you may be the only one who can “stop the bleed.” Huntington Hospital Trauma Services conducted a training session on April 1 at Pasadena Unified School District’s Professional Development Day at Pasadena High School. The nurses trained PUSD teachers, administration, school nurses and staff in three different sessions for a total of over 90 participants.
- Huntington Hospital offered childbirth and parenting classes for community members as well as specialized services for parents with an infant in the hospital’s NICU. In Fiscal Year 2019, Huntington Hospital offered classes on a variety of topics such as childbirth preparation, infant care, breastfeeding basics, CPR: Infant and Child, and Baby and Me as well as online virtual maternity tours and weekly maternity orientation sessions, including small group tours of Labor and Delivery and Maternity. Under the supervision of a lactation specialist, Huntington Hospital hosted a weekly Breastfeeding Support Group, serving 3,120 persons in Fiscal Year 2019. On a regular basis, Huntington Hospital hosted events for families of NICU infants, including: Infant CPR Class (held weekly; 219 persons served), NICU Orientation (held weekly; 125 persons served), Parent Connection Coffee Breaks (biweekly support groups; 160 persons served), and Parent Connection Baby Showers (held quarterly; 90 persons served).

## Older Adults and Aging

### Programs and Services Offered:

- Huntington Hospital Senior Care Network (SCN) is a nationally recognized not-for profit program that has helped older adults and adults with disabilities and their families remain healthy and independent since 1984. Care coordination programs – provided by expertly trained Bachelor's and Master's degree social workers and nurses – offer assistance with solving care problems, help connect to resources such as personal care and meals, coordinate service delivery and monitor progress, educate about managing hospital stays and returning home, assist with changes in living arrangements when needed, and serve as a representative for out-of-area families. In Fiscal Year 2019, SCN programs – including the Multipurpose Senior Services Program (MSSP) and Assisted Living Waiver (ALW) Program – served approximately 710 unduplicated clients.
- In Fiscal Year 2019, registered nurses from Huntington Hospital administered 2,230 free flu shots on 40 different occasions from mid September through early December. Nurses conducted flu shot clinics at a variety of locations, including: senior centers, area churches, schools, service agencies and centers in the community, Huntington Ambulatory Care Center, hospital cafeteria, public libraries, public schools, community centers, community events, and farmer's markets. To maximize the vaccine supply and avoid duplication of efforts, registered nurses from Huntington Hospital Community Outreach coordinated dates and sites with Pasadena Public Health Department.
- A group of nurse navigators and a community navigator assisted patients in improving their hospital experiences and ensuring safe and successful transitions to their homes following hospitalization. These navigators assisted patients hospital-wide, based on nursing units and health conditions. Navigators collaborated with other medical personnel, families, and service centers; clearly communicated patients' needs to other health care personnel; assisted with information about medical conditions, treatments, and services; explored patients' goals, any barriers, and needs in self-management; and assisted with setting up appointments, obtaining transportation and medications and linking patients with community resources. In Fiscal Year 2019, nurse and community navigators assisted 3,392 unique patients. A Geriatric Certified Nurse Specialist and rounded on 210 patients in Fiscal Year 2019.

- To help patients overcome transportation-related barriers to care, Huntington Hospital provided 24-hour transportation assistance – via Uber/Lyft, taxi, wheelchair or other van – to 1,577 persons in Fiscal Year 2019.

## Cancer

### Programs and Services Offered:

- To enhance the care of oncology patients, Huntington Hospital's cancer nurse navigators helped coordinate the many aspects of care for patients, provided information for patients and their families, and helped patients navigate the often complex system, from appointment scheduling to insurance coverage, to complementary therapies. In Fiscal Year 2019, nurse navigators served 1,357 patients with cancer diagnoses (including 765 patients with breast cancer, 186 patients with lung and esophageal cancer, 122 patients with prostate cancer, 120 patients with colorectal cancer, 108 patients with gynecologic cancer, 36 patients with thyroid cancer, 15 patients with head/neck cancer, 2 patients with kidney cancer, and 3 patients with other cancers).
- Huntington Hospital Cancer Center offered education and support groups helping patients and their families cope with their diseases. In Fiscal Year 2019, these offerings included: lung cancer (offered second Wednesday of 12 months), newly diagnosed breast cancer (offered first Thursday of ten months), prostate cancer (offered first Thursday of ten months), lymphedema (offered second Wednesday of the month), and Transitions: Grief and Loss Support Group (six-week course offered once).
- At the Constance G. Zahorik Appearance Center at Huntington Hospital, a licensed cosmetologist helped clients manage the cosmetic side effects of cancer treatment, including the use of wigs, makeup, scarves and hats, and sun protective clothing; referrals for breast prosthesis and bra fittings were also provided. In Fiscal Year 2019, 449 persons were served at the Appearance Center.
- Integrating complementary therapies with current standard cancer treatments, Huntington Hospital's Integrative Oncology program services included acupuncture, massage therapy, hypnotherapy, therapeutic yoga, food and fitness, and therapeutic drum circle. Beat Cancer Thru Drumming is a Beat the Odds® drum circle program offered at Huntington Hospital for cancer patients and cancer survivors to cultivate emotional resilience and mental focus. Five-week sessions were held during the periods from March 4 through April 1 and September 23 through October 21 and served 20 persons.
- On June 2, 2019, Huntington Cancer Center hosted its fourth annual open house to celebrate National Cancer Survivors Day (held in collaboration with Commission on Cancer and National

Accreditation Program for Breast Centers). Over eighty guests enjoyed food, music therapy, stress-relieving activities, and informative break-out sessions — and reconnected with physicians and staff who had guided them through their cancer treatment. Participants were also encouraged to create personal messages of hope and strength to share with new cancer patients here.

- To raise funds to support free mammograms, Huntington Hospital partnered with the Pasadena Fire Department and California Pizza Kitchen during Breast Cancer Awareness Month (October) with several Pasadena Goes Pink events.



## Health Education, Training and Research

### Programs and Services Offered:

- In Fiscal Year 2019, Huntington Hospital continued to collaborate in the education and training of general surgery and internal medicine residents, pharmacy interns and residents, other health care professionals such as nurses, technicians, physical and occupational therapists, respiratory therapy practitioners, and social workers. See **Appendix B** for a listing of schools affiliated with Huntington Hospital. Among the highlights in Fiscal Year 2019:
  - 25 internal medicine residents completed various aspects of a three-year training program
  - 17 general surgery residents completed various aspects of a five-year training program
  - 4 pharmacy residents completed various aspects of a one-year postgraduate program
  - 16 pharmacy interns
  - 20 clinical pharmacy students (six-week advanced rotation program)
  - 834 nursing students
  - 17 respiratory therapy interns
  - 15 physical therapy and speech language pathology interns
  - 12 radiology technology interns
  - 10 MSW social work interns
  - 7 occupational therapy interns
  - 5 dietetic interns
  - 5 surgical technologists
  - 9 cardiovascular and echocardiography technology interns
  - 2 clinical laboratory scientist interns
- In Fiscal Year 2019, Huntington Hospital Evidence-based Practice/Nursing Research Council sponsored its second Annual Nursing Research Conference titled *Improving Care Delivery* on March 6, 2019 at the California Endowment Center. The conference disseminated science-based knowledge through collegial exchange and explored approaches to research in nursing, evidence-based practice, quality improvement, and innovation. The conference served 180 persons – including RNs, nurse managers, educators, clinical nurse specialists, nurse scientists – from Huntington Hospital as well as hospitals and healthcare organizations, colleges and universities in the Southern California area.

- As a base station for the region, nurses with experience in emergency medicine and a special certification in advanced mobile intensive care worked closely with paramedics in the field, helping make it possible for patients with serious medical needs to begin receiving care even before arriving at the hospital. Throughout the year, Emergency Department staff provided multiple continuing education classes for emergency medical technicians, paramedics and mobile intensive care nurses from the adjacent areas of Pasadena, South Pasadena and San Marino as well as throughout Los Angeles County.
- Through partnerships with Blair Health Careers Academy and Pasadena Unified School District Center for Independent Study, Medical Arts Program, 53 high school students from these two schools interned at the hospital for various health-related careers. The Health Careers Academy prepares students for advanced careers in the physical and mental health fields through a four-year course of study ending in a 180-hour internship which provides hands-on training in patient skill areas, specialized topics such as medical terminology, knowledge of health care issues and the health care delivery system, and career planning. Huntington Hospital's supervisor attended Advisory Board meetings and educational summits, arranged tours and guests speakers, evaluated senior projects, interviewed, trained and placed students for volunteer work as well as internships, facilitated mentoring of students by health care professionals, provided review and input on course curriculum, and prepared and trained students for competitions at state and national level.
- Huntington Hospital's Center for Health Evidence provided reference, database and internet searching, document delivery and inter-library loans, access to references and point of care from mobile devices and desktop computers, and the assistance of professional librarians for employees, medical staff, patients, and hospital visitors. Huntington Hospital's Community Health Library professional librarians and trained volunteers provided assistance to the community by offering approximately consumer health related books, electronic books/reports, consumer health newsletters and journals, and online videos for patients and their families and Huntington Hospital staff.

## **Section 6: Economic Value of Community Benefits**

In Fiscal Year 2019, the economic value of community benefits provided by Huntington Hospital is estimated at **\$109,926,391** (economic value includes Medicare Program Shortfall of \$30,474,500).

**Table 6.1** summarizes the unreimbursed costs of these community benefits according to the framework specifically identified by Senate Bill 697:

- Medical care services
- Other benefits for vulnerable populations
- Other benefits for the broader community
- Health research, education, and training programs

**Table 6.1: Estimated Economic Value of Community Benefits Provided by Huntington Hospital  
Fiscal Year 2019**

<b>Senate Bill 697 Category</b>	<b>Programs and Services Included</b>	<b>Unreimbursed Cost<sup>1</sup></b>
Medical Care Services	Medi-Cal Program Shortfall <sup>2</sup>	\$35,126,400
Medical Care Services	Medicare Program Shortfall <sup>2</sup>	\$30,474,500
	Charity Care <sup>3</sup>	\$5,646,700
	Other Direct Services: Palliative Care Program and Health Navigation <sup>4</sup>	\$1,947,176
Other Benefits for Vulnerable Populations	Senior Care Network Services, Huntington Ambulatory Care Center, Community Outreach Services, Huntington Hospital Community Asthma Program, Assistance to Patients Needing Resources, Medi-Cal Eligibility Worker, and Donations to Non-Profit Organizations Serving the Needy	\$4,128,699
Other Benefits for the Broader Community	Health Information Exchange, Health Information and Education, Health Screenings, Community Health Fairs and Events, Nurse Navigators, Support Groups, Physician Referral Services, Meeting Space for Use by Community and Groups, and Donations to Non-Profit Organizations Serving the Broader Community	\$6,261,312
Health Research, Education, and Training Programs	Education and Training of Health Care Professionals and Students, Graduate Medical Education Program, Clinical Research Program, Center for Health Evidence, and Donations to Non-Profit Organizations for Health Research, Education and Training Programs	\$ 26,341,604
-	<b>SUBTOTAL, EXCLUDING MEDICARE SHORTFALL</b>	\$79,451,891
-	<b>GRAND TOTAL</b>	<b>\$109,926,391</b>

<sup>1</sup> Unreimbursed costs for the Senate Bill 697 categories - other benefits for vulnerable populations, other benefits for the broader community and health research, education and training programs - may include an hourly rate for labor (plus benefits), other expenses such as purchased services, food, supplies, other direct expenses and rooms.

<sup>2</sup> Medical care services provided to Medi-Cal and Medicare beneficiaries result in shortfalls for the hospital. The method for determining these shortfalls is based on actual costs as calculated by a cost accounting system. The costs are subtracted from the payments received from Medi-Cal or Medicare.

<sup>3</sup> Costs are also calculated by a cost accounting system. Actual cost is subtracted from any payments received from either public or private insurance payors or patients.

<sup>4</sup> Other direct services costs based on expenses associated with the activity including some hospital standard indirect expenses.

## **Appendix A: Community Collaborations**

Huntington Hospital collaborated with the following community organizations and agencies in Fiscal Year 2019. Organizations are listed alphabetically.

- Adelante Youth Alliance
- Altadena Guild
- Altadena Senior Center
- Alzheimer's Association
- American Cancer Society
- American Diabetes Association
- American Heart Association
- American Red Cross
- American Stroke Association
- Association of California Nurse Leaders
- Blair High School Health Careers Academy
- Calvary Bargain Center
- Cancer Support Community
- CAUSE
- ChapCare
- City of Pasadena
- Chinese Christian Herald Crusades
- City of Hope National Medical Center
- Club 21 Learning and Resource Center
- Community Center of La Canada Flintridge
- Community Services Resource
- Community Women Vital Voice
- Convalescent Aid Society
- Crowell Library
- Ecumenical Council of Pasadena Area Congregations
- First Church of the Nazarene (PazNaz)

- First Presbyterian Church
- Five Acres Residential Treatment Center
- Flintridge Center
- Flintridge La Canada Guild
- Foothill Unity Center
- Friends In Deed
- Health Impact
- Heluna Health
- Holliston Methodist Church (Dream Church)
- Healthy Pasadena
- Holy Family Church
- Housing Works
- Huntington Health Physicians
- Huntington Medical Research Institute
- Jackie Robinson Community Center
- Justice in Aging
- Jet Propulsion Laboratory (JPL)
- KKLA – FM
- Kidspace Children's Museum
- Leadership Pasadena
- Light of Love Mission Church
- Los Angeles County Arboretum and Botanic Garden Foundation
- MAPS (Mission to Assist and Provide for Seniors) Charities
- Monte Vista Grove Homes
- NAACP – Pasadena Branch
- National Association of Neonatal Nurses
- National Charity League
- Order of Malta
- Organization for Healthcare Educators
- Pacific Clinics

- PALS for Health
- Partners in Care Foundation
- Pasadena Chamber of Commerce and Civic Association
- Pasadena Community Foundation
- Pasadena Community Urgent Care Pasadena Farmers' Market
- Pasadena Educational Foundation
- Pasadena Farmers' Market
- Pasadena Fire Department
- Pasadena-Foothill Valley YWCA
- Pasadena Jewish Temple and Center
- Pasadena Parks and Recreation
- Pasadena Police Department
- Pasadena Presbyterian Church
- Pasadena Public Health Department
- Pasadena Public Libraries
- Pasadena Respiratory Health Foundation
- Pasadena Senior Center
- Pasadena Unified School District (various locations)
- Pasadena Village
- Phil Simon Tanzania Project
- Pilgrim Towers
- Planned Parenthood of Pasadena
- Professional Child Development Association (PCDA)
- Regency Park
- Ronald McDonald House – Pasadena
- Rose Bowl Booster Club
- Rotary Club of Sierra Madre
- Rotary International – Pasadena Rotary Club
- Sacred Heart Catholic Church
- Saint Barnabas Senior Center of Los Angeles

- Salvation Army
- San Gabriel Valley End-of-Life Care Coalition
- San Gabriel Valley Pride Inc.
- San Marino Guild
- San Marino Motor Classic
- Sheriff's Support Group
- South Pasadena Senior Center
- South Pasadena San Marino YMCA
- St. Barnabas Senior Center of Los Angeles
- St. Elizabeth Catholic Church
- Union Station
- Urban Land Institute
- USC Family Caregiver Support
- Villa Esperanza Services
- Villa Parke Community Center
- Westminster Presbyterian Church
- Yoga House
- Young and Healthy



## **Appendix B: Educational Affiliations**

Huntington Hospital partnered with the following educational entities for education and training of health care professionals in Fiscal Year 2019. Organizations are listed in alphabetical order.

- American Career College
- Azusa Pacific University
- Biola University
- Brandman University
- California Baptist University
- California State Polytechnic University – Pomona
- California State University – Dominguez Hills
- California State University – Fullerton
- California State University – Long Beach
- California State University – Los Angeles
- California State University – Northridge
- Capella University
- Cerritos College
- Chamberlain University
- Chapman University
- Citrus College
- Concordia University – Irvine
- Eastern New Mexico University
- El Camino College
- Fuller Theological Seminary School of Psychology
- Glendale Community College
- Grand Canyon University
- Institute of Health Sciences
- Laboure College
- Loma Linda University
- Maryville University

- Mount San Antonio College
- Mount St. Mary's University
- Mt. San Antonio College
- National Institute of First Assisting, Inc.
- Pasadena City College
- Platt College – Riverside Campus
- Regis University Loretto Heights School of Nursing
- Saint Louis University
- Saint Xavier University
- San Diego State University
- San Joaquin Valley College
- San Jose State University
- South-West College of Medical and Dental Assistants and Practical Nurses
- University of California – Los Angeles (UCLA)
- UCLA Extension
- UCLA Center for Prehospital Care
- UCLA Luskin School of Public Affairs
- UCLA School of Nursing
- University of California – San Diego
- University of San Francisco
- University of Southern California (USC)
- Vanguard University
- Walden University
- WEB WOC Nursing Education Program
- West Coast Ultrasound Institute
- West Coast University
- Western Governors University
- Western University of Health Sciences
- Wilkes University