



From the president

Volume to value, it's up to us



Christopher Hedley, MD | Medical Staff

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In 2009, the town of McAllen, Texas, became famous as an example of how paying for volume over value in health care can drive up costs. McAllen Medicare beneficiaries had healthcare costs that were double those of El Paso, Texas, a community of similar size and demographics. What was interesting was that the patients in McAllen had outcomes that were no better than those in El Paso. They also were no sicker and did not prefer this increased level of care. The stakeholders involved in healthcare in McAllen were not aligned and as a result the value of the healthcare provided was suffering.

The *New Yorker* magazine article¹ that brought McAllen to the nation's attention showed how paying for healthcare by each treatment, test, and procedure ordered created an economic incentive to overuse expensive advanced care while discouraging low-cost primary care and no-cost (aka, un-reimbursable) physician collaboration that could eliminate duplicative and unnecessary services. The example helped drive local and national reforms. In 2015, Atul Gawande, MD, the story's author, went back to McAllen to see if the situation had improved.

He found that the differences in utilization of high-cost healthcare services that were largely driving the difference in spending in McAllen had indeed been reduced. With better data and the introduction of affordable care organizations, the Medicare patients

“Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.”

- Margaret Mead

continued on page 3

Board meeting. As provided by the Bylaws of the Governing Body and as the designated sub-committee of the Governing Board the following items were presented and approved by the Medical Executive Committee of August 7, 2017.



Medical staff appointments



Atay, Scott M., MD
USC Department of Surgery
1510 San Pablo Street
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Surgery
1500 East Duarte Road
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Doheny Eye Center
UCLA - Pasadena
800 Fairmount Avenue
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P: (626) 817-4701
F: (626) 817-4702



Vazquez, Jesus, MD
Cardiology
289 W. Huntington Drive
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P: (626) 254-0074
F: (626) 254-0079



Nordli Jr., Douglas R., MD
Children's Hospital Los Angeles
4650 Sunset Boulevard
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P: (323) 361-2205
F: (323) 361-5565

Reminder to Allied Health Professionals and their Supervising Physicians:

Please remember to notify the Medical Staff Office if there is a change in your practice or in the practice of your Allied Health Professional (Physician Assistant, advanced practice nurse, etc.).

Members of the Allied Health Professional Staff are also responsible to notify the Medical Staff Office immediately if there is a change in practice at Huntington Hospital, e.g., Supervising Physician(s), Group, etc. Failure to do so may result in an interruption in the ability to provide services in the hospital setting.

Administrative reports

Please go to SharePoint → Medical Staff Services → Board Approved Items → 2017 and select August 2017.

President Message CONTINUED

of McAllen now had costs much more in line with those of their fellow Texans in El Paso. Unfortunately, while health care reform was bending the cost curve in McAllen, costs were still going up at an unsustainable rate in both communities.

Today, national health care expenditures are around \$3.35 trillion per year. If this sum was divided evenly among every U.S. citizen, it would work out to more than \$10,000 per person. But it is not divided evenly. About 5 percent of the population accounts for half the spending.² Meanwhile, one in four Americans report not having visited a doctor at all in the past 12 months and nearly a third have not seen a dentist.³

The public is understandably frustrated with the high cost of medical care, and as a leading medical organization, we will need to do our part to improve the value of care for our patients. This will not be easy. Fee-for-service has been the basis for how doctors have been paid since the days of Hippocrates. Furthermore, we still do not yet have measures of quality and cost that make sense to patients. They do not care if one medical group achieves better Hemoglobin A1c test results than another. They care if the medical group can reduce their odds of suffering a diabetes-related complication like blindness or amputation.

We are also challenged by a lack of price and quality transparency that keeps us from effectively weighing costs and benefits on behalf of our patients. For example, we know that intravenous acetaminophen is expensive. Opioids are cheaper, but come with the risk of bowel dysfunction and addiction. If we could better compare costs and remove the silos that currently constrain our cost analysis perhaps we would realize that an expensive medication like IV acetaminophen actually reduces the overall cost for an episode of care.

References

1. Gawande, A. The cost conundrum: What a Texas town can teach us about health care. *New Yorker*. June 1, 2009.
2. Keehan SP, Poisal JA, Cuckler GA, Sisko AM, Smith SD, Madison AJ, Stone DA, Wolfe CJ, Lizonitz JM. National health expenditure projections, 2015-25: Economy, prices, and aging expected to shape spending and enrollment. *Health Aff (Millwood)*. 2016 Aug 1;35(8):1522-31.
3. U.S. Census Bureau. Health status, health insurance, and medical services utilization. July 2013. Available at <https://www.census.gov/prod/2012pubs/p70-133.pdf>.
4. Yanamadala V, Kim Y, Buchlak QD, Wright AK, Babington J, Friedman A, Mecklenburg RS, Farrokhi F, Leveque JC, Sethi RK. Multidisciplinary evaluation leads to the decreased utilization of lumbar spine fusion: An observational cohort pilot study. *Spine (Phila Pa 1976)*. 2017 Jan 6.



Most of all, we have to improve systems to facilitate collaboration among clinicians. Numerous studies, including a recent one from Virginia Mason University on lumbar spine fusion,⁴ have shown that when multidisciplinary teams provide care to patients, inappropriate treatments and over testing decline while patient outcomes improve. Better information technology will help with this, and we continue to push vendors for systems that are easier to use and facilitate sharing of understandable and actionable information.

The challenges we face are formidable. I am confident that by continuing to put our patients' needs at the center of the care we provide, we will survive and thrive in a future where we will be rewarded on the overall value of the care we provide. The issues that confront us are structural and systemic in nature. We need to get better at measuring costs, eliminating cost silos and measuring the total cost of a patient care cycle. We need to get better at measuring outcomes, concentrating on what is important to the patient. Lastly we need to get better at integrating the care team, providing an IT infrastructure that enables this integration. These things are fixable. What is more important is that we have the will to change. If we have the drive and passion to fix healthcare for our patients, for our community, and for ourselves then we will be successful.

From the

Health Sciences Library

Get the AHA Provider Manuals for ACLS, BLS, and PALS Online



The Huntington Hospital health sciences library is now providing access to a collection of online American Heart Association training materials, including ACLS, BLS, and PALS manuals. Read the manuals online at a desktop computer or download to a mobile device to read on the go.

Manuals are downloadable for pre-class study up to 14 days ahead of the class. Bring the device with the downloaded manual with you to class to verify with the instructor that you have a copy of the manual. Please verify with the company from which you are taking the course that their instructors will accept the electronic version of the manual.

To access on a computer:

1. Go to: <http://ahainst.ipublishcentral.com>
Login: **hhlibrary**
Password: **ahaebooks** (use zeros, not the letter o)
2. Click on the **Bookshelf** link at the top or select the title you need under the **Categories** section on the left menu.
3. Follow onscreen indicators to read online or download to your computer.

To download to a mobile device:

1. Download the **iPublishCentral READER app**
2. On your device web browser, navigate to the AHA eBook website (<http://ahainst.ipublishcentral.com>)
3. If accessing from off-site, click on the **Login** link at the top and log in with the above login/password. (There is no need to login in if you are on the hospital wi-fi)
4. Under the **Categories** section on the left, find the manual you need.
5. Tap on the book cover and follow the onscreen instructions to download. When prompted, tap on **Open in Reader**.
6. The manual will download onto the app bookshelf and will automatically expire 14 days after download. To delete before the expiration, tap and hold.

For ACLS/PALS pre course assessments visit <http://www.heart.org/eccstudent> (ACLS code: **acsl15** | PALS code: **pals15**)

In addition to the manual, download the current **Handbook of Emergency Cardiovascular Care** for access to the digital quick reference cards for all courses.

Questions or need assistance?

library@huntingtonhospital.com | (626) 397-5161



Flu season ahead

The influenza season is right around the corner and it is our responsibility to protect our patients, visitors, and colleagues - as well as ourselves and our family members - by being immunized against the seasonal influenza virus. Influenza vaccines will be available for our medical staff free of charge.

The Medical Staff Office will be working with you throughout the influenza season to ensure that appropriate documentation is collected. If you receive your vaccine elsewhere, you will be asked to complete an attestation form. If you elect not to receive a vaccine, you will be required to wear a mask in the presence of patients and staff throughout the season.

As a reminder, we are required to report our compliance with employee and physician immunization from 10/1/17 to 3/31/18. This data is publically reported to many quality agencies including Hospital Compare, Anthem QHIP, and several others. Let's work together and ensure a successful vaccination season.

Celebrating milestones

The following physicians hit a service milestone in the month of **September**. The medical staff would like to recognize the following physicians for their **service and dedication** to Huntington Hospital.

60 years (on staff 09/1957)

David Covell, MD

Internal Medicine

40 Years (on staff 09/1977)

Thrun, Carol J., MD

Internal Medicine

35 Years (on staff 09/1982)

Bach, Thuc T., MD

General Surgery

30 Years (on staff 09/1987)

Bishai, Michael B., MD

Urology

25 Years (on staff 09/1992)

Matsuda, George T., MD

Obstetrics & Gynecology

Wang, Andy A., MD

Diagnostic Radiology

20 Years (on staff 09/1997)

Coburn, William M., DO

Emergency Medicine

Kroe, Donald Mark, MD

Pulmonary Disease

Soltani-Nassab, Sassan, MD

Gastroenterology

15 Years (on staff 09/2002)

Nieberg, Paul H., MD

Infectious Disease

Rho, Jai-Hyon, MD

Neurology

10 Years (on staff 09/2007)

Doraiswamy, Asok, MD

General Surgery

5 Years (on staff 09/2012)

Del Priore, Joseph, DO

Dermatology

From the

Clinical Documentation Specialists

Functional Quadriplegia



Definition:

“Complete immobility due to frailty or severe physical disability”

Documentation of this ailment adds to **the Severity of Illness (SOI)** of your patients.

Functional Quadriplegia is not a true paralysis, but the inability to move due to another medical condition (for example MS, Multiple CVA's, TBI, Alzheimer's)

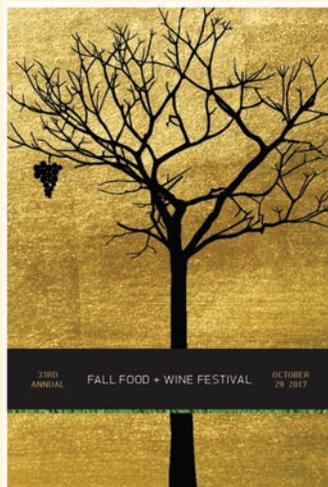
Documentation example:

Functional Quadriplegia due to severe weakness due to Multiple Sclerosis

Functional Quadriplegia due to end stage dementia

The patient is functionally the same as a paralyzed person who requires total care from nursing, including feeding. If your patient walks in the halls, feeds themselves or gets up to the chair, they do not have functional quadriplegia.

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Save the date for the 33rd Annual Fall Food & Wine Festival

Join us on October 29, 2017, for Huntington Hospital's only yearly fundraising event, the Fall Food & Wine festival, benefiting our emergency and trauma center. Participating in the event are 70 plus wineries, 30 plus restaurants, live entertainment and dancing! Please note there is no one under 21 admitted. For more information, please visit www.ffandwine.com or contact Jamie Brady-Smith at jamie.brady-smith@huntingtonhospital.com or at extension 3241.

Collaboration to curb **Clostridium difficile**

Leah Korkis, MSN, RN, AGCNS



Incidents of **Clostridium difficile**, or **C diff**, have steadily increased to what is now being called a national epidemic (APIC, 2013). C diff has now taken the lead as the most common cause of health care associated infections in US hospitals, and at the forefront of excess health care expenditures costing an estimated \$4.8 billion in acute care facilities alone (ANA & CDC, 2017). There are long term and short term consequences to a lack of vigilance in the diagnoses and treatment of this ailment. Huntington Hospital, like all hospitals, is required to report cases of C diff that are diagnosed after the third day of hospitalization to the National Health Safety Network. This surveillance system is managed by the CDC and feeds data to public rating sites (e.g. Hospital Compare & Leapfrog), publicly reporting quality agencies (e.g. CDPH), and the Hospital Value-Based Purchasing (HVBP) payment that we receive from CMS. Unfortunately, C diff infections have been on the rise at Huntington Hospital since 2015. Notwithstanding, in 2016 sixty-percent of our C diff diagnoses occurred during hospital day four thru seven, costing Huntington Hospital approximately \$8,000-\$10,000 per case. These incidents place the organization at risk for losing 1-3% of HVBP pay.

In an effort to lower the incidence of C diff at Huntington Hospital, the Administration, Medical Staff, Nursing, Infection Prevention, Laboratory, and Housekeeping are working together in the following ways:

- Registered Nurses are identifying patients with C diff symptoms as soon as possible per Standard Procedure 44. Nurses enter the C diff screening order, send the loose stool to laboratory, and inform the physician within 24-hours.

- Enteric contact precaution signs are being posted on doors where C diff is suspected.
- C diff screening turnaround time in the lab has been reduced to approximately 2 hours.
- When C diff is identified in a room or when rooms are completely empty, Housekeeping is doing an extensive cleaning beyond their normal routine.
- Efforts are being made to minimize the number of room transfers for patients who are suspected of having C diff, so that fewer rooms become contaminated.
- Hand washing with soap and water is being required as an important infection control technique.

The management of C diff infection among hospitalized patients is costly on multiple fronts and ongoing payment reform is compelling hospitals to reduce its burden. This collaborative approach is reflective of our interdependent health care delivery system and how together we provide excellent health care and compassionate service to each patient.

References

1. Association of Professionals in Infection Control and Epidemiology (APIC), (2013). Guide to Preventing Clostridium difficile Infections. Retrieved from https://apic.org/Resource_/EliminationGuideForm/59397fc6-3f90-43d1-9325-e8be75d86888/File/2013CDiffFinal.pdf
2. American Nurses Association (ANA), Center for Disease Control and Prevention (CDC), (2017). Association/Centers for Disease Control and Prevention Workgroup on the Role of Registered Nurses in Hospital Antibiotic Stewardship Practices. Retrieved from <http://www.nursingworld.org/ANA-CDC-AntibioticStewardship-WhitePaper>

Faculty of the year

Each year Huntington Hospital residents recognize two faculty attendings for their excellence in teaching the next generation of physicians. Recipients of the “teacher of the year award” are committed to educating surgical and internal medicine residents and guiding them on a path to success. This years recipients, **Dr. Olga Garshyna** (internal medicine) and **Dr. Christopher Tiner** (surgery) exemplify the characteristics of exceptional teachers and mentors.

Dr. Garshyna graduated from the Huntington Hospital Internal Medicine Residency Program in 2009. She has dedicated her time and energy mentoring our residents since that time. Dr Garshyna’s enthusiasm shines through and her stellar expertise and professionalism has garnered the respect of residents and faculty alike.

Her career in medicine began as a graduate of the National Medical University of Kiev. After her training at Huntington Hospital, she has continued her career as a Hospitalist with our Academic Hospitalist Medical Group and has taken on a leadership role this past year as the residency Hospitalist Medical Course Director as well as a valued member of our Program Evaluation Committee.

A member of the Society of Hospital Medicine since 2011, she has involved herself with the residents in scholarly activity and has most recently presented an abstract on Epiplioic Appendagitis at the SHM annual meeting in 2016 as well as a case of Vertigo as a Presentation of Stroke in 2015 in conjunction with our residents.

In addition to her service to the residents, she devotes her time and energy to the hospital as a member of the Quality Management Committee as well as the Peer Review Committee.

Her professionalism and fervor for resident education is an example to all of us on faculty that we should strive for. It is no wonder that the residents wholeheartedly endorsed Dr. Garshyna as Teacher of the Year.

Although born in California, Dr. Tiner returned to his Hawaiian roots and graduated from college in Hawaii. He then followed a long and rigorous academic route. First, he attended Northwestern Dental School and completed an oromaxillofacial fellowship at Cook County in Chicago. He then attended medical school at the Medical College of Virginia followed by surgical residency here at Huntington Hospital. This was then followed by a fellowship in plastic surgery at the University of Tennessee in Memphis. After such a difficult academic experience, he decided to settle

in Pasadena and establish a practice in plastic surgery at Huntington Hospital.

Dr. Tiner has been involved in residency education for over a decade. During this time, he has taught many residents in the nuances of plastic surgery including facial reconstruction. This love of teaching and giving back has translated into mission work across the globe. His most recent mission trip took him to Paraguay where he performed craniofacial surgery.

Chris spends what little free time he has with his family and pruning his collection of bonsai trees.

Olga and Chris, we thank you and congratulate you for your exemplary work with our residents.

With Much Respect,
Graduate Medical Education
Huntington Hospital Internal Medicine and
Surgery Residency Programs

John Rodarte, MD, featured in the August issue of L.A. Parent Magazine



John Rodarte, MD, chair, department of pediatrics, Huntington Hospital, is featured in the August issue of L.A. Parent Magazine discussing overuse injuries among kid athletes. “You want to maintain your aerobic fitness, just use some different muscle groups,” said Dr. Rodarte. “This is the healthiest way to let your child be that great athlete.”

Dr. Rodarte spent 17 years as team doctor for the Schurr High School football team and eight years on the medical staff for the Los Angeles Dodgers.

To read Dr. Rodarte’s article online, please visit: <http://bit.ly/2vocTkg>. The article can be found on page 12 of the digital version.

CME corner

Medical Grand Rounds:

TOPIC **Inpatient Hyperglycemia**
SPEAKER Bogi Anderson, MD
DATE September 1, 2017
TIME 12 – 1 p.m.
PLACE Research Conference Hall
CREDITS 1.0 AMA PRA
Category 1 Credits™

Second Monday:

TOPIC **T Cell Lymphoma**
SPEAKER Christiane Querfeld, MD
DATE September 11, 2017
TIME 12 – 1 p.m.
PLACE Research Conference Hall
CREDITS 1.0 AMA PRA
Category 1 Credits™

If you would like a copy of you CME credit report please contact Gladys Bonas via email at Gladys.Bonas@huntingtonhospital.com

If you would like to submit an article to be published in the Medical Staff Newsletter

please contact Gladys Bonas, (626) 397-3770 or Gladys.bonas@huntingtonhospital.com.

Articles must be submitted no later than the first Friday of every month.



Welcome to the neighborhood, Shriners for Children Medical Center

Since 2013, our hospital has collaborated in pediatric medicine with Shriners Hospitals for Children. Through our partnership, Shriners surgeons perform inpatient pediatric procedures at our hospital. Shriners Hospitals for Children – Los Angeles has moved to Pasadena as the New Shriners for Children Medical Center. The new facility and the enhanced services and medical equipment will allow Shriners for Children Medical Center to better serve the pediatric specialty care needs in Pasadena, the greater San Gabriel Valley, and across the Southwest. Services that are provided at Shriners for Children Medical Center include: orthopedic, reconstructive and laser plastic surgery, hand microsurgery, prosthetics and orthotics, physical therapy and occupational therapy.

The 74,800 square foot, three story building features two ambulatory surgery suites, four post-anesthesia care unit suites, six pre-op suites, 20 outpatient exam rooms, three fitting rooms for prosthetics and orthotics, on-site radiology, EOS Imaging (which only uses 10% of radiation compared with the traditional x-ray equipment), and expanded physical and occupational therapy areas that include a specially designed 2nd floor rehabilitation and mobility training terrace.

The new address for Shriners for Children Medical Center is 909 S. Fair Oaks Avenue, Pasadena, between Alessandro Place and Hurlbut Street.

Huntington Hospital names **Lori Morgan, MD, MBA, President and Chief Executive Officer**

- *Dr. Morgan joins Huntington Hospital from Portland, Oregon's 554-bed Legacy Emanuel Medical Center where she oversaw more than 3,600 employees and \$1 billion of net revenue*
- *Dr. Morgan is deeply experienced in trauma and intensive care, having spent 20 years as a trauma surgeon and intensivist while overseeing multiple trauma programs*
- *Dr. Morgan also serves on the board of Legacy Health's 1,500-physician clinically integrated network*

Huntington Hospital announced that its board of directors has appointed Lori Morgan, MD, MBA, as president and chief executive officer effective early-to mid-September, 2017. Dr. Morgan brings nearly 30 years of healthcare and healthcare administration experience with a focus on developing programs that support patient care, strengthening physician relationships and enhancing financial performance. She most recently served eight years as corporate vice president of Legacy Health, Portland's largest local health system, and as president of Legacy Emanuel Medical Center, the system's largest hospital.

Paul L.H. Ouyang, chairman of the board, said, "Dr. Morgan stood out as the top candidate for Huntington Hospital due to her excellent operating and financial track record and her outstanding working relationships with physicians. Lori is an accomplished trauma surgeon and intensivist, a natural leader and a superb communicator, and the entire Search Committee is honored and delighted that she has accepted our offer. We are pleased to welcome Lori to Huntington Hospital as we begin the next 125 years of service to the San Gabriel Valley community."

He continued, "Dr. Morgan's appointment follows a nationwide search that attracted many exceptional candidates. I want to thank all the Search Committee members, especially Jaynie Studenmund, chair, Search Committee, and vice chair, board of directors, who led the comprehensive search with the assistance of Witt/Kieffer, a nationally recognized executive search agency specializing in health care."

To learn more about this announcement, please go to: <http://www.huntingtonhospital.org/newsroom> or read our letter to the community at: <https://www.huntingtonhospital.org/documents/News/PLHO-and-JMS-Community-Letter-071817-0315.pdf>



"It is an honor and a privilege to be asked to lead this prestigious hospital and support its vision to be the leader in creating community well-being through world-class health care. I see great opportunity for further growth and development as we execute on our mission to bring together outstanding physicians, caring nurses, professional staff and advanced technologies."

- Lori Morgan, MD, MBA



U.S. News & World Report Names Huntington Hospital 4th Best Hospital in Los Angeles and 9th in California

Nationally ranked #9 in Gynecology and #41 in Urology

'High Performing' adult specialties:

Diabetes & Endocrinology • Gastroenterology & GI Surgery • Geriatrics
Nephrology • Neurology and Neurosurgery • Orthopedics • Pulmonology

'High Performing' adult procedures and conditions:

Aortic Valve Surgery • Heart Bypass • Heart Failure • Colon Cancer Surgery
Chronic Obstructive Pulmonary Disease (COPD) • Hip Replacement
Knee Replacement • Lung Cancer Surgery

Huntington Hospital has once again been recognized as a Best Hospital for 2017-18 in Los Angeles and California by U.S. News & World Report. The annual Best Hospitals rankings, now in their 28th year, are part of U.S. News' patient portal, designed to help patients make informed decisions about where to receive care for life-threatening conditions or for common elective procedures.

Huntington Hospital was named the fourth "Best Hospital" in the greater Los Angeles area. The hospital was also named ninth "Best Hospital" overall in California and was ranked among the best in the country in gynecology and urology.

Huntington Hospital was also ranked Best Regional Hospital in 15 types of care, with recognition as 'High Performing' in seven adult specialties - diabetes & endocrinology, gastroenterology & GI surgery, geriatrics, nephrology, neurology and neurosurgery,

orthopedics and pulmonology; and in eight common adult procedures and conditions – aortic valve surgery, heart bypass, heart failure, colon cancer surgery, chronic obstructive pulmonary disease (COPD), hip replacement, knee replacement and lung cancer surgery.

For the 2017-18 rankings, U.S. News evaluated more than 4,500 medical centers nationwide in 25 specialties, procedures and conditions. In the 16 specialty areas, 146 hospitals were ranked in at least one specialty. In rankings by state and metro area, U.S. News recognized hospitals as high performing across multiple areas of care.

For more information, please visit www.huntingtonhospital.org/newsroom.

"We are honored to once again be recognized by U.S. News & World Report,"
said Stephen A. Ralph, president and CEO, Huntington Hospital.

"It gives me great pride to congratulate and thank our caring nurses, skilled physicians and dedicated employees and volunteers for earning these designations, which are the result of the compassionate care they provide our patients every day."

Medical staff meetings

Calendar

SEPTEMBER 2017

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
				<u>1</u> 7 a.m. Ortho Sect WT 5/6
<u>4</u> Labor Day	<u>5</u> 8 a.m. QM Pre-Agenda CRC	<u>6</u> Noon Plastic Surgery Sec CR 10 12:15 p.m. OB/GYN Peer WT 5/6	<u>7</u> Noon Medicine Committee N/S Noon Trauma Services WT 5/6	<u>8</u> Noon - 3 p.m. Just Culture Leadership Training
<u>11</u> 12:15 p.m. OB/GYN Dept CR 5&6 12:15 p.m. Urology Section CR 11 5:30 p.m. MEC Board Room	<u>12</u> Noon Critical Care Sect WT 5/6 12:30 p.m. ENT Section CR-9	<u>13</u> 12:15 p.m. OB/GYN Committee WT 5/6	<u>14</u> Noon QM Committee East Room	<u>15</u> 7:30 a.m. Spine Section CR 11
<u>18</u> 8 a.m. Emergency Medicine Section ED Conf. Room	<u>19</u> 12:15 p.m. Infection Control Research Hall 5:30 p.m. Surgery Committee CR 5/6	<u>20</u> 7:30 a.m. Cardiology Sec Peer Cardio Conf. Room 5:30 p.m. Surgery Committee CR 5/6	<u>21</u> 6:30 a.m. Anest Section CR-7 8 a.m. Neurology Sect WT 8 Noon PT&D Committee CR 5/6 1 p.m. Thoracic Section CR 11 6 p.m. Bioethics CR 5/6	<u>22</u>
<u>25</u> Noon Radiology/Nuclear Med Section CR 11	<u>26</u> 7:30 a.m. Interdisciplinary Committee CRC Noon Pulmonary Sect CR 10 Noon General Surgery Sec CR 5/6	<u>27</u> 12:15 p.m. Endovascular Committee WT 5/6	<u>28</u> Noon Pediatric Committee East Room Noon IM Peer Review CR 8	<u>29</u>

Calendar

SEPTEMBER 2017

MONDAY	4	11	18	25	
	LABOR DAY	Second Monday 12 - 1 p.m. RSH Topic: OB/GYN Dept. Mtg 12:15 - 1:15 p.m. CR 5 @ 6 Topic:			
TUESDAY	5	12	19	26	
	MKSAP 7:30 - 8:30 a.m. Wingate Doctors' Lounge General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11 HMRI Lecture Series 4 - 5 p.m., RSH	MKSAP 7:30 - 8:30 a.m. Wingate Doctors' Lounge General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11 HMRI Lecture Series 4 - 5 p.m., RSH	MKSAP 7:30 - 8:30 a.m. Wingate Doctors' Lounge General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11 HMRI Lecture Series 4 - 5 p.m., RSH	MKSAP 7:30 - 8:30 a.m. Wingate Doctors' Lounge General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11 HMRI Lecture Series 4 - 5 p.m., RSH	
WEDNESDAY	6	13	20	27	
	Genitourinary Cancer Conference 12 - 1 p.m. Conf. Room 11 Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Genitourinary Cancer Conference 12 - 1 p.m. Conf. Room 11 Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Cardiac Cath Conf. 7:30 - 8:30 a.m. Cardiology Conference Room Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	
THURSDAY	7	14	21	28	
	Trauma Walk 7 - 8 a.m. Conf. Room B Trauma M&M 8 - 9 a.m. Conf. Room B Thoracic Cancer Conf. 12 - 1 p.m. Conf. Room 11	Surgery M&M 8 - 9 a.m. Conf. Room B	Trauma Walk 7 - 8 a.m. Conf. Room B Surgery M&M 8 - 9 a.m. Conf. Room B Thoracic Cancer Conf. 12 - 1 p.m. Conf. Room 11	Surgery M&M 8 - 9 a.m. Conf. Room B	
FRIDAY	1	8	15	22	29
	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Grand Rounds 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Case Conference 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Case Conference 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Case Conference 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Case Conference 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11



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ADDRESS SERVICE REQUESTED

Medical Staff Leadership

- Christopher Hedley, MD | President
- Harry Bowles, MD | President Elect
- Laura Sirott, MD | Secretary/Treasurer
- Madhu Anvekar, MD | Chair, Credentials Committee
- David Lourie, MD | Chair, Quality Management Committee
- Syeda Ali, MD | Chair, Medicine Department
- Kathy Walker, MD | Chair, OB/GYN Department
- John Rodarte, MD | Chair, Pediatrics Department
- Howard Kaufman, MD | Chair, Surgery Department

Glenn D. Littenberg, MD | Newsletter Editor-in-Chief



U.S. News & World Report
 ranks Huntington Hospital

#4 in Los Angeles **#9** in California

National rankings in three specialties:



Recognized as Best Regional Hospital/Los Angeles in 13 types of care!

“High Performing” in six adult specialties: Diabetes & Endocrinology, Gastroenterology & GI Surgery, Nephrology, Orthopedics, Pulmonology, Urology

“High Performing” in seven common adult procedures and conditions: Abdominal Aortic Aneurysm Repair, Heart Failure, Colon Cancer Surgery, Chronic Obstructive Pulmonary Disease (COPD), Hip Replacement, Knee Replacement, Lung Cancer Surgery