ON THE COVER. Since its inception in 1892, Huntington Memorial Hospital has been a landmark in our community. Today, we are carrying forward the tradition of excellence in healthcare. By investing in patient-centered care, caregiver excellence, innovative facilities and technology, and community benefits and outreach, we help ensure that the future of medical care in our community is as strong as its past.

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DEAR FRIENDS, As I reflect upon Huntington Memorial Hospital’s rich 120-year history, I am struck by the staggering advances in medical care that have taken place over that period. In 1892, when the hospital was established, vaccines for polio and smallpox had not yet been developed; respirators and dialysis machines had not yet been invented; the human genome had not yet been sequenced. Today, sophisticated diagnostic and treatment technologies and procedures extend lives — and help promote enhanced quality of life.

Across more than a century of tremendous change, Huntington Hospital has remained at the forefront in medicine — thanks to our unwavering commitment to the health and well-being of our community’s residents. In 2012, we were recognized by U.S. News & World Report as among the very best hospitals in the nation. Our orthopedic and urology programs were singled out as particularly high-performing.

We are not content, however, to dwell on our successes to date. We continue to look, as always, toward the future of care. We seek to lead our community, our region and the nation in providing high-quality, comprehensive wellness services — with patients always at the center.

In the pages of this publication, you will read about Huntington Hospital’s accomplishments in 2012, as well as earlier successes. With continued community support and an ongoing focus on patient well-being, caregiver excellence, superior facilities and technology, and the provision of essential community benefits, Huntington Hospital will remain a healthcare leader for the next 120 years.
Huntington Memorial Hospital is celebrating 120 years of excellence, as we continue to provide superlative medical care to our region — from emergency and trauma services to inpatient care to clinical follow-up and rehabilitation. Increasingly, research shows that aspects of care that were previously thought of as “extra measures” — care coordination, spiritual and emotional support, and so on — are in fact critical to patient well-being. Huntington Hospital has long been at the forefront in introducing such extra measures. As a result, we remain ahead of the curve in providing the kind of comprehensive, patient-centered care that delivers results.

TRACY “LAUREL” GRANGER was airlifted to Huntington Memorial Hospital in March 2012, after the truck she was driving plunged from Angeles Crest Highway. A multidisciplinary team of care providers in the hospital’s trauma center and intensive care unit worked tirelessly to save her life. Laurel holds a photo of Huntington Hospital’s surgical suite in 1907. While times have changed, going above and beyond in patient care remains a constant at the hospital — and has contributed to thousands of lives saved, over our 120-year history. To learn more about Laurel’s story and patient-centered care at Huntington Hospital, please visit www.huntingtonhospital.com/laurel

Patient-centered care
A CARE MODEL FOR THE 21ST CENTURY

In 2012, Huntington Memorial Hospital further developed our best-practice model of patient care, in keeping with patient needs and preferences, and in alignment with the latest research in the field.

As we move into the future, the mainstays of modern healthcare — hospital and emergency room visits, advanced diagnostics, acute care — will all remain essential. At the same time, we are incorporating a broader view of care that takes all aspects of our community’s health into account.

Our 21st-century care model is defined by a comprehensive service continuum that encompasses outreach, prevention and education; urgent care; in-hospital clinical care; care coordination; spiritual and emotional support; and services beyond our own walls, in home and community settings. Through this model, multidisciplinary teams of providers — physicians, nurses, social workers, care coordinators and numerous others — work together with patients not merely to address illness but to promote wellness. Most importantly, Huntington Hospital’s care system places the patient firmly at the center — playing the lead role in managing his or her health.

Throughout, the quality of the patient experience is only as good as the patient’s perception of that experience. We are thus also redoubling our efforts to ensure that each interaction patients have with the hospital is in keeping with our mission and values.

At Huntington Hospital, our goal is to improve community health. To do this, we are taking a step back and looking at patient needs holistically. And we are finding innovative ways to integrate existing high-quality programs and services into one cohesive model with the patient at the center. Multidisciplinary teams seamlessly deliver care, improving patient outcomes and patient satisfaction. Paula Verrette, MD, Senior Vice President, Quality and Physician Services, and Chief Medical Officer

RECOGNIZED AMONG THE BEST

In July 2012, U.S. News & World Report released its 2012-2013 hospital rankings, naming Huntington Memorial Hospital among the top-performing hospitals in the nation. Huntington Hospital was also ranked fourth among all hospitals in Los Angeles County and eighth in California. The recognition helps underscore our continued focus on high-quality, patient-centered care.

U.S. News & World Report cited a number of specialties at the hospital as particularly high-performing, including our orthopedic program, which was ranked 18th in the nation and our urology program, which received a top-50 ranking among approximately 5,000 hospitals nationwide. The report also recognized Huntington Hospital’s cancer, diabetes and endocrinology, neurology and pulmonology programs — to name but a few — for their excellence.

Huntington Hospital is proud to stand among the very few prestigious medical institutions that can be described as the best in the west. Throughout our hospital’s 120-year history, we have sustained our commitment to excel at the delivery of healthcare to our region. For us, this encompasses remaining at the forefront, nationally, in the field of medicine, and focusing on the very best of care for our local community.
EMERGENCY AND TRAUMA CARE: EXCELLENT, AND GETTING EVEN BETTER

Huntington Memorial Hospital is currently in the third phase of a four-phase expansion of our Emergency & Trauma Center. When completed, the expansion will more than double the number of patient beds in the facility from 21 to 50. (Already, seven additional beds were added to the Center’s capacity during phase two.) The expansion is enhancing the privacy of patient rooms and involves significant upgrades to technologies, aesthetic features, and patient comfort. The expansion facility opened in December 2012 — marking the project’s halfway mark. More than 500 hospital staff members were promptly trained regarding updated equipment and departmental procedures before patients were transitioned into the new space.

The new Emergency & Trauma Center includes the latest technology throughout, from cardiac monitoring in every room to electronic health records to improved lighting. For additional details, see page 26 in the technology section of this report.

Within the Emergency & Trauma Center, we have also expanded the hours that a dedicated pharmacist is present — to 16 hours/day most days of the week. At other times, services are provided by the inpatient pharmacy, available around the clock each day. While it is considered a best practice, very few hospitals nationwide offer a dedicated pharmacist in their emergency department, as Huntington Hospital has since 2005. And we remain one of fewer than 20 hospitals nationwide with a specialty residency program to train pharmacists to work in emergency medicine. Pharmacy professionals are important partners in planning treatment, identifying and avoiding potential adverse medication events, conducting toxicologic consultations, and performing patient resuscitations.
Did You Know? In July 1979, Huntington Memorial Hospital became the first hospital in the San Gabriel Valley to collaborate with emergency medical services to transmit vital medical information (such as electrocardiogram results) from the field directly to our physicians. Today, we remain one of only 20 hospitals in Los Angeles County that collaborate with emergency medical services in this way — allowing physician-directed care to begin even before patients reach our Emergency & Trauma Center.

PREPARED IN CASE OF EMERGENCY
Huntington Memorial Hospital’s Emergency & Trauma Center is designated a base station — a hub through which specially trained nurses provide medical input to paramedics en route. As needed, they can also reroute emergency responders to another facility, based on capacity and patient care requirements. We also provide local emergency responders with focused education to enhance quality and continuity of care.

Huntington Hospital took steps in 2012 to further bolster our disaster preparedness, better preparing our community for a potential large-scale disaster. By increasing radio capacity, we enabled base station nurses to handle more emergency calls at one time. And the addition of a special decontamination shower in our Emergency & Trauma Center expansion now allows us to decontaminate up to 10 patients simultaneously.

In the event of a major disaster, such as an earthquake or multiple-casualty accident, the capacity to care for multiple patients simultaneously becomes all the more critical. As the only remaining trauma center in the San Gabriel Valley, we must anticipate these events and be able to respond when disaster strikes. Our new facilities and trauma protocols will ensure that we are prepared to respond to any critical situation — at any time. 

AMAL OBAID, MD, MEDICAL DIRECTOR, TRAUMA SERVICES
AHEAD of the PACK

STEMI
STEMI stands for ST Elevation Myocardial Infarction — a severe form of heart attack. Huntington Memorial Hospital is specially certified by the American Heart Association to receive and care for patients suffering from this potentially life-threatening condition. When a heart attack strikes, experts note, "time equals heart muscle" and — from the moment a STEMI patient reaches our door — Huntington Hospital significantly outperforms industry standards, as shown below.

STROKE
Fully 100 percent of Huntington Hospital patients who were eligible for acute stroke treatment at the time of arrival to our emergency department received clot-busting therapy within the very stringent therapeutic window. This achievement far exceeds national standards.

OUTCOMES
According to a nationally respected evaluation body that tracks outcome data in the following areas, Huntington Hospital patients have better than expected outcomes within 180 days of treatment:

- Heart attack
- Heart failure
- Sepsis
- Gastrointestinal surgeries and procedures
- Chronic obstructive pulmonary disease (COPD)
- Pneumonia

READMISSION
Improvements in patient care have resulted in lower readmission rates for patients with various conditions over recent years. Among these are:

<table>
<thead>
<tr>
<th>Condition</th>
<th>2011</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heart Failure</td>
<td>18.5%</td>
<td>13.9%</td>
</tr>
<tr>
<td>Pneumonia</td>
<td>16.1%</td>
<td>13.7%</td>
</tr>
</tbody>
</table>

In 2012, Huntington Hospital was also recognized as having one of the lowest mortality rates for pneumonia in the United States.
WORLD-CLASS COMPREHENSIVE STROKE CARE

Huntington Memorial Hospital was a 2012 recipient of the American Heart Association/American Stroke Association’s Get With The Guidelines® — Stroke Gold Plus Performance Achievement Award. The award recognizes our excellent stroke care, designed to ensure that patients are treated according to the highest national standards.

The hospital also maintained its certification by the Joint Commission as a Primary Stroke Center. As the only Primary Stroke Center in Pasadena, Huntington Hospital is the facility to which first responders divert stroke patients for prompt, high-quality triage and treatment. Huntington Hospital emergency department physicians are trained in best-practice stroke care — and they are part of a larger multidisciplinary team that includes specialists in neurology, neurosurgery and neuroradiology. Together, our team helps ensure the very best of diagnosis, treatment and follow-up.

We had a vision… to build a world-class team in the San Gabriel Valley to treat stroke patients, and we achieved it. Our team works around the clock to provide the highest quality of care to patients who suffer from stroke. ARBI OHANIAN, MD, FELLOWSHIP-TRAINED VASCULAR NEUROLOGIST AND MEDICAL DIRECTOR, HUNTINGTON HOSPITAL STROKE CENTER

LEADING THE WAY

On November 16, 2012, the Fourth Annual Huntington Hospital Neurosciences Symposium — The Leading Edge of Inpatient Clinical Neurophysiology: Quality, Risk and Economics — was held at the hospital. Yafa Minazad, DO, medical director, intraoperative monitoring, seated at left, chaired the event. Experts in the field of neurophysiology presented information regarding best practices in the field to the more than 100 physicians and nurses in attendance. The symposium also provided information about our own leading-edge treatment for patients with neurological disorders.
Excellence in Patient Care: A Recent History

Throughout Huntington Memorial Hospital’s 120-year history, we have pursued excellence in the field of healthcare. The following highlights just a few of our accomplishments over the most recent decades.

- In 1990, we were among the first hospitals in the United States to perform minimally invasive — or laparoscopic — surgeries. A remarkable evolution in the field of surgery, laparoscopy dramatically improved patient recovery time and reduced surgical complications. David J. Lourié, MD, director, minimally invasive surgery and bariatric surgery, was involved in the earliest minimally invasive surgeries performed at the hospital. He also helped to develop and design some of the first state-of-the-art laparoscopic operating rooms in the country, receiving national recognition.

- Brain mapping involves identifying what part of the brain carries what function: what part of the brain helps you see, walk, or talk, for example. In 1997, Huntington Hospital became one of the first hospitals in Southern California to utilize a brain-mapping technique to guide brain surgery for patients with chronic seizures, without impacting critical functions.

- In 1999, Huntington Hospital began offering brachytherapy treatment — which involves placing radioactive seeds by implant into the prostate gland — for patients with prostate cancer. Huntington Hospital became the first institution in the United States to be accredited and affiliated with the prestigious Seattle Prostate Institute, which pioneered this exciting treatment. In the last decade, the hospital has not only provided extraordinary care for regional patients, but also has attracted patients from Asia, Europe and South America for treatment of prostate cancer. Huntington Hospital is now a Center of Excellence for radiation treatment of prostate cancer — and has performed more prostate seed implant procedures than any other hospital or academic institution in Southern California.

- Six Sigma is a recognized quality-improvement methodology, first developed by Motorola. Huntington Hospital implemented Six Sigma in 2007. One early use — to reduce the time to prepare a patient room following the prior patient’s discharge — not only increased our inpatient capacity, but also improved both quality of care and patient satisfaction.

- In 2008, Howard Kaufman, MD, medical director, Huntington Hospital Cancer Center, became the first surgeon in California to perform a groundbreaking new procedure known as single-port access surgery. This minimally invasive surgery — which can be used to treat patients with colon cancer and precancerous colon polyps — involves just a single small incision. Surgeons see inside the body via a tiny video device, which helps guide the procedure. Single-port access surgery reduces the potential for infection and can improve health outcomes for patients.

- Daryl Banta, MD, pulmonary and critical care specialist, is an expert in therapeutic hypothermia. In 2011, Dr. Banta helped initiate a new protocol at Huntington Hospital that — by cooling the patient’s body to approximately 34 degrees Celsius over a prolonged period — can improve survival rates and brain function following ventricular arrhythmia and coma.
SPIRITUAL CARE: SUPPORTING THE DIGNITY OF EACH PATIENT

Huntington Memorial Hospital’s palliative care team believes in addressing the needs of the whole person — body, mind and spirit.

“Not everyone may be religious, but everyone is spiritual,” says Marcia Penido, director, care coordination, at the hospital. All patients receiving a palliative care consultation may receive a spiritual care assessment by our palliative care chaplain, and follow-up as desired. The chaplain also coordinates care with the patient’s faith community as appropriate.

“Spiritual care is not just the right thing to do,” explains Marcia, “it’s a necessary component of a patient’s healthcare and recovery.”

Our palliative and spiritual care departments also launched a new service — No One Dies Alone (NODA) — in July 2012. NODA is an internationally recognized program through which hospital volunteers (including employees during their non-working hours) provide companionship and support to patients who would otherwise be alone at the end of life, because their friends and family live elsewhere or are unable to be present for other reasons. The specially trained volunteers offer an extra measure of compassionate care for both adult and pediatric patients.

DONOR SPOTLIGHT

Huntington Memorial Hospital board member Kathleen Good Podley and her husband, Bill, are strong believers in compassionate care that responds to patients’ physical, emotional and spiritual needs. In 2007, the Podleys created an endowment to help ensure the continued availability of important palliative and spiritual care programs at the hospital.

Yo Zeiman, licensed cosmetologist at Huntington Memorial Hospital’s Constance G. Zahorik Appearance Center, helps patients with breast cancer to manage the aesthetic side-effects of treatment.

A COMPREHENSIVE APPROACH TO CANCER CARE

The only program of its kind in the San Gabriel Valley, Huntington Memorial Hospital’s Constance G. Zahorik Appearance Center helps patients with breast cancer to manage the aesthetic side-effects of treatment. The center is named for a breast cancer survivor and philanthropist who believed in a comprehensive approach to breast cancer treatment. It is staffed by Yo Zeiman, a licensed cosmetologist with significant experience in helping patients with breast cancer look and feel their best. Center services include helping patients to select and style wigs and other head coverings, and to apply makeup. Yo also provides referrals for breast prostheses and bra fittings. Since opening in 2002, the center has grown to serve more than 600 patients annually.

Yo shaved my head for me — something I didn’t have the strength to do myself — and taught me how to take care of my scalp. She helped me select a wig, hats and a sleeping cap ... helping me regain some of the confidence I had lost. The encouragement and assistance I received from Huntington Hospital’s Appearance Center was critical to my recovery. FORMER PATIENT, CONSTANCE G. ZAHORIK APPEARANCE CENTER
First in Putting Patients First

Patient-centered care is not a new idea at Huntington Memorial Hospital. For many years, we have developed and implemented innovative approaches to enhance both patient outcomes and patient experience.

• In 1976, Huntington Hospital became the first hospital in our region to adopt a cardiac rehabilitation program. The program was developed by John Easthope, MD, and David Swan, MD, in response to community needs, and informed by the latest research in the field. Its physician-supervised exercise, education and support services continue to help heart patients reduce risk factors — and prevent and manage heart disease.

• First started in 1982, Parent Connection is one of the longest continually running support groups for families of premature and critically ill newborns, nationwide. Since its inception, the support group has also grown to include families with children admitted to Huntington Hospital’s pediatric and pediatric intensive care units. Over coffee, or pizza and scrapbooking classes, the group provides parents with a respite from stress, and an opportunity to share with each other.

• In 1989, Huntington Hospital was one of the first full-service hospitals in the United States to offer a pet-assisted therapy (PAT) program. Today, 30 therapy dogs regularly visit interested patients at the hospital. Our Harvey and “Kitty” Lenkin Pet-Assisted Therapy program helps cheer and comfort patients and their families — and has been shown to help improve outcomes, too.

• In 1999, Huntington Hospital became one of the first in the United States to provide nurse navigation services to cancer patients. Our nurse navigators provide patients with numerous resources, facilitate appointment scheduling, and offer a host of other support and referrals.

VOLUNTEERS MAKE A MEANINGFUL DIFFERENCE
Huntington Memorial Hospital’s volunteer program began in 1926. Since that time, thousands of volunteers have helped patients, families, visitors and staff — serving in every area of the hospital. Volunteers perform non-technical tasks, freeing staff to perform duties that require specific medical knowledge or skill. In 2012, 1,473 volunteers helped enhance the patient experience as they performed tens of thousands of tasks across the hospital’s direct care units and administrative offices, and assisted in raising essential funds for equipment and programs. Donating more than 100,000 hours of their time to the hospital each year, our volunteers represent one of Huntington Hospital’s greatest assets.
IN A RAPIDLY EVOLVING healthcare environment, there is still no substitute for excellent caregivers. Joseph Pachorek, MD, holds a photo — taken in 1948 — showing physician-nurse teamwork at a patient’s bedside. Today, Dr. Pachorek is among a group of leading physicians working with Huntington Memorial Hospital to promote quality care at bedside and beyond. By partnering with expert caregivers community-wide, we continue to do what is best for the patient, while fostering sustainability in the new healthcare economy. For more details regarding caregiver excellence at Huntington Hospital, we invite you to visit www.huntingtonhospital.com/caregivers

Caregiver excellence

Nurses and physicians are at the heart of Huntington Memorial Hospital’s high-quality patient care. Every day and throughout the year, these dedicated professionals go the extra mile in delivering vital and often lifesaving services. Their knowledge, skill and compassion help us fulfill our mission — to excel at the delivery of healthcare to our region.
TRAINING, EMPOWERING AND INSPIRING NURSES

Huntington Memorial Hospital established a new Institute for Nursing Excellence and Innovation in 2012. The institute will elevate nursing at the hospital to an even higher level — through a variety of advanced education and research activities.

Now more than ever, there is a great need for nursing education in the United States. Experts predict that almost a third of experienced nurses plan to retire from the workforce or reduce their work responsibilities in the coming one to three years. At the same time, an aging population is increasing the need for care.

Our Institute for Nursing Excellence and Innovation will help ensure the continued availability of high-quality nursing care for our region. Among the institute’s initiatives: A Nurse Scholars Program will provide intensive one-on-one training for early-career nurses; a bachelor of science in nursing program will be offered on our own care campus for the first time, in collaboration with Western Governor’s University; and our nurses will engage in research to further enhance quality of care and patient outcomes.

DONOR SPOTLIGHT

Huntington Memorial Hospital is deeply grateful to the chair of our board of directors, Jim Rothenberg, and his wife, Anne, for their generous leadership gift toward creation of the new Institute for Nursing Excellence and Innovation. Their early, transformative support will help the hospital train and empower nurses to provide high-quality care in an evolving and ever more sophisticated healthcare environment.

STEPPING OUT AS A NURSING LEADER

In October 2012, Huntington Memorial Hospital co-hosted the annual meeting of the American Nurses Credentialing Center National Magnet® Conference. Held at the Los Angeles Convention Center, the event attracted more than 7000 nurses and nursing executives from hospitals around the nation. Huntington Hospital nurses Lynette Dahlman, RN, director, clinical education and academic partnerships, and Lulu Rosales, RN, director, professional practice/Magnet program, addressed attendees. They shared information about the development of Huntington Hospital’s clinical nurse recognition program.

This voluntary, merit-based program is structured around Magnet evidence-based practice. It recognizes professional excellence and leadership in nursing and encourages involvement in hospital and community activities. Participants also have the opportunity to provide mentoring and coaching to other nurses, further raising quality of care.
THE DAISY AWARD — IN RECOGNITION OF EXCEPTIONAL NURSING CARE

The DAISY (Diseases Attacking the Immune System) Award — a program of The DAISY Foundation — was created to honor nurses who provide above-and-beyond patient care. Developed by a family who lost a loved one to an auto-immune disease, the award was first piloted at the Seattle Cancer Care Alliance. Since its inception in 1999, the award program has been adopted by more than 1,300 hospitals nationwide to recognize nursing excellence across all specialties.

Huntington Memorial Hospital nurses Sarah Sumner, RN, 6 West medicine/oncology, and Maureen Battle, RN, department manager, definitive observation unit, first learned of The DAISY Award while attending the 2011 National Magnet® Conference in Baltimore, Maryland. Sarah and Maureen brought the award program to Huntington Hospital and helped tailor it to the hospital’s needs. In early 2012, the program began accepting nurse nominations from patients and families, and from other hospital employees. Huntington Hospital’s first five DAISY Awards were presented during National Nurses’ Week 2012. Winners are now recognized on a monthly basis.

“So often, patients have said they don’t know how to thank nurses for the care they provide,” says Sarah. “The DAISY Award gives them a voice.”

COMPASSIONATE CARE through all stages of life

Frank Thompson, MD, a retired ophthalmologist and former staff physician at Huntington Memorial Hospital, spent the last days of his life in the intensive care unit here. His wife, Joan, and three adult children were deeply touched by the compassion and quality of the nursing care he received. Joan remembers, for instance, walking in one morning to find him freshly shaved, a thoughtful gesture she felt provided him with dignity even in his final moments. She is also grateful to the nursing staff for allowing her family private time to say goodbye.

“They closed the doors to give us time together,” she says, “and when we came out, a couple of them told us we must have an amazing family because there was just as much laughter as tears. We were in there just sharing memories of our many wonderful times together.”

Inspired by the exceptional care Dr. Thompson received, Joan and her children each nominated a different Huntington Hospital nurse for The DAISY Award. Rose Marie Flores, RN — Joan’s nominee — was selected as the winner. She and the other nurses nominated by the Thompson family were honored at an event in October.

Rose Marie Flores, RN, was selected as the October 2012 winner of The DAISY Award at Huntington Memorial Hospital. She was nominated for the award by Joan Thompson, the grateful wife of a patient for whom Rose Marie provided above-and-beyond care.
An Enduring Focus on High-quality Nursing

**1900**
Pasadena Hospital Training School for Nurses opened, the first nursing school affiliated with what is now Huntington Memorial Hospital.

**1924**
Name of nursing school changed to Pasadena Hospital School of Nursing. Affiliation established with Pasadena Junior College (now Pasadena City College) to support instruction at our school of nursing.

**1936**
Name of nursing school changed to Huntington Memorial Hospital School of Nursing.

**1946**
Affiliation established with University of Southern California to allow nursing students to obtain a bachelor’s degree and a registered nurse credential simultaneously.

**1956**
Huntington Memorial Hospital School of Nursing transitioned to Pasadena City College School of Nursing.

**1990s-present**
Huntington Hospital affiliated with numerous nursing and advanced academic programs to provide on-site clinical experiences. In 2012, for example, over 82,000 hours of training were provided to more than 600 nursing students from 11 academic institutions.

**1995-2000**
Huntington Hospital engaged with California State University, Los Angeles, to bring a RN-to-BSN degree program on site.

**2001**
Structured and comprehensive new graduate RN training program established. Huntington Hospital continues to provide this training semi-annually to ensure new RNs transition successfully to practice with competence and confidence.

**2007**
Shared Decision Making Councils formed to prepare for Magnet® designation.

**2009-2010**
Magnet application prepared and submitted, and Magnet site visit conducted.

**2010**
Huntington Hospital affiliated with Western Governor’s University to bring a new BSN program on site. All required clinical training for a student to qualify for state board nursing exam and receive bachelor of science in nursing can now be completed at Huntington Hospital.

**2011**
Achieved Magnet designation.

**2012**
Created Institute for Nursing Excellence and Innovation.
PUTTING THE PATIENT AT THE CENTER

Huntington Memorial Hospital piloted new protocols for nurse shift changes in 2012, in keeping with the latest research in the field. Previously during shift changes, the departing nurse shared pertinent patient information with the oncoming nurse at the nursing station. In response to recent evidence in the field — which demonstrates enhanced patient safety and nursing accountability when these handoffs occur at the patient’s bedside — Huntington Hospital’s 4 East surgical unit recently transitioned to bedside shift reports.

“Since the transition occurred,” says Dai Shi, RN, the unit’s manager, “communication among nurses has improved and patients report improved pain management.” In addition, patients can receive more prompt response to their needs, as nurses are at bedside more frequently.

“Most importantly,” Dai adds, “patients like the idea of being involved in the discussion around their care, and this change puts the patient at the center of care.” Other hospital units are currently reviewing the potential to replicate this modified shift-change protocol.
A LEADER FOR THE NEXT GENERATION OF PHYSICIANS

Effective July 1, 2013, Luis Dimen, MD, will serve as director of Huntington Memorial Hospital’s internal medicine residency program. Dr. Dimen will replace Anthony Koerner, MD, who has served as the program’s director for 11 years. Leadership transition commenced in 2012.

The hospital annually invites 12 new residents to join its rigorous, internationally recognized Graduate Medical Education program in internal medicine. Dr. Dimen spearheaded the selection of Huntington Hospital’s latest class of internal medical residents.

PREPARING FUTURE SURGEONS FOR EXCELLENCE

In 2012, Huntington Memorial Hospital received level-II accreditation from the American College of Surgeons for its surgical residency skills laboratory. Initiated by Steven Katz, MD, and David Martin, MD, in 2008, the hospital’s skills lab helps surgical residents practice and refine their skills to mimic their work in a surgical suite. The state-of-the-art skills lab includes mannequins that simulate human conditions and responses to treatment, allowing residents to master vital care skills. It also includes specialized technology for the practice of minimally invasive surgical procedures.

In addition to such technologies, accreditation also requires that the hospital develop a standardized training curriculum. The curriculum sets forth specific skills milestones for residents to achieve as part of their training.

Our skills laboratory also provides training for internal medicine residents. As additional national certification guidelines are established, we anticipate pursuing further certification — and expanding our laboratory’s work to train other care providers, also.
Graduate Medical Education: A 40-year History of Excellence

For the past four decades, Huntington Memorial Hospital has offered our Graduate Medical Education program. Since the program's inception, nearly 1,000 internal medicine and surgical residents have expanded their medical knowledge and enhanced their clinical practice through residency at the hospital. Our residents also participate in rotations at Los Angeles County + USC Medical Center.

BY the NUMBERS

1 in 3

Proportion of Huntington Hospital's medical residents who practice locally upon graduation.

1,000

Approximate number of physicians trained through Huntington Hospital's Graduate Medical Education program, to date.

6%

Percentage of hospitals nationwide that are teaching hospitals.
Huntington Memorial Hospital is committed to remaining at the leading edge of care. This commitment drives wise investments in advanced technologies that have been proven to improve outcomes. It also requires state-of-the-art facilities that support comfort, safety, healing and health.

As Medical Director of outpatient rehabilitation at Huntington Memorial Hospital, Sunil Hegde, MD, is leading efforts to bring revolutionary rehabilitation technologies — including the Ekso™ exoskeleton, pictured here — to our patients. Dr. Hegde holds a photo of rehabilitation services at the hospital in 1987. Since our founding, Huntington Hospital has invested in state-of-the-art facilities and technologies, to support the very best in patient care. Bionic Ekso technology is the latest example of the hospital’s leadership in this area. To learn more about Huntington Hospital’s commitment to pioneering facilities and technologies, visit www.huntingtonhospital.com/ekso
MOBILITY-RESTORING BIONIC TECHNOLOGY

In 2010, Huntington Memorial Hospital became the first hospital in Southern California to acquire an exciting new technology — the Ekso™ exoskeleton — that enables patients with lower-extremity paralysis or weakness to stand and walk. The battery-powered bionic suit, developed by Ekso Bionics, provides mobility to patients with spinal cord and other neurological injuries.

“While this technology is currently used only in rehabilitation centers,” says Sunil Hegde, MD, medical director, outpatient rehabilitation, at Huntington Hospital, “we join with Ekso Bionics in looking forward to the day when people will be able to use it to walk down the sidewalk and through the shopping mall.”

The Ekso bionic suit, which is directed by a physical therapist with a remote control, allows patients to stand and take steps. The suit can be adjusted to fit most adult patients and is surprisingly easy to use: A patient can don the Ekso and transfer from his or her wheelchair in less than five minutes.

“What we’re witnessing is truly the best of what science, engineering and medicine have to offer,” says Dr. Hegde. “We’re helping people rethink current physical limitations and achieve the remarkable.”

DONOR SPOTLIGHT

Huntington Memorial Hospital is grateful to Harry Tsao and Carol Chen, pictured above, and to Talmadge and Renata O’Neill, whose donations are helping make bionic exoskeleton technology available to patients here. In 2012, the two couples made a significant pledge toward neurorehabilitation services at Huntington Hospital — including the Ekso™ exoskeleton. Funding was made in the form of a challenge to encourage the support of others toward our neurorehabilitation program’s important work.
INFORMATION TECHNOLOGY FOR A MODERN WORLD

In 2012, Huntington Memorial Hospital embarked on a multi-year project to replace and upgrade our computer information system. The new system is named Huntington Access Network Knowledge — or HANK — and will eventually replace the hospital’s current clinical and financial software.

Over the past year, 135 hospital employees and physicians across a wide range of specialties and disciplines combined their efforts to select vendors and software for the new information system. Once fully implemented, HANK will provide real-time, confidential access to clinical information in ways that streamline service, enhance coordination, and thus improve patient care. It will also interface with new barcode technology, to be included on all medications and patient wristbands, in order to increase patient safety still further.

Our new system’s name is not only an acronym, but is also designed to honor Henry E. Huntington (HANK is a common nickname for Henry). In 1936, a $2-million gift from the estate of Henry E. Huntington provided much-needed support, allowing the hospital to keep its doors open in the midst of the Great Depression.

It seems fitting that a new system that touches every area of the hospital be named for early benefactor Henry Huntington, whose gift had such a transformational impact.
In 2012, Huntington Memorial Hospital embarked on an essential refurbishment of our pediatric department, including a remodel of the area that houses our eight-bed pediatric intensive care unit (PICU). PICU beds are now co-located in one contiguous space, which increases visibility from a central nursing station, thus further enhancing caregivers’ ability to monitor patient needs. PICU renovations ensure compliance with the latest California Children’s Services regulations, allowing Huntington Hospital to offer low-cost care for especially vulnerable children, from low-income families, who suffer from chronic medical conditions.

In addition to PICU improvements, which are now complete, the project will provide significant aesthetic upgrades to our 25-bed pediatric unit, including more comfortable furnishings and new, more energy-efficient lighting. For family and friends, we are also making improvements to the visitor waiting area and enhancing access for visitors with mobility limitations.

Huntington Hospital is grateful to the many community members whose generosity is making this important work possible. Pediatric and PICU refurbishments will be funded entirely by philanthropic contributions.
ESSENTIAL CARE FOR ALL OUR REGION’S CHILDREN

Each year, more than 1,300 children receive treatment at Huntington Memorial Hospital, including more than 170 critical patients in our eight-bed pediatric intensive care unit — the only facility of its kind in the San Gabriel Valley.

“By remodeling and updating our pediatric and pediatric intensive care units, we will be able to provide care for all children with the greatest medical needs in our community,” explains Mark Powell, MD, vice chair, department of pediatrics. In addition, facilities upgrades will help enhance the hospital’s ability to attract and retain the very best physicians and caregivers in their fields. Children will have access to superior medical care, in a state-of-the-art space.

DONOR SPOTLIGHT

In 2012, SCRUBS announced its Campaign for Pediatrics, through which the group pledged to raise $1.8 million by 2015. Funds will support refurbishment of Huntington Memorial Hospital’s pediatric and pediatric intensive care units. Former SCRUBS Co-chairs Greg and Kristin Chapman, MD, deserve significant credit for jumpstarting the campaign. Through the Kristin and Greg Chapman Challenge, the Chapmans pledged to match the first $100,000 raised toward the new campaign, dollar for dollar. SCRUBS members rose to meet the challenge, and are now working diligently to generate additional funds toward this important project.

Mark Powell, MD, is vice chair of Huntington Memorial Hospital’s department of pediatrics.
All patient rooms in Huntington Memorial Hospital’s new Emergency & Trauma Center feature …

- Advanced cardiac and other physiological monitoring technology.
- Modern gurneys with patient-operated comfort adjustments.
- Built-in lighting that is specifically designed for use in conducting medical examinations and treatment.
- Access to electronic health records.
- Additional space for family members.
- Other features that enhance care and comfort for patients and their loved ones.

A seclusion room for patients with behavioral health concerns and a decontamination area for patients exposed to hazardous substances are included in the new facility. The center also offers four negative pressure rooms (which prevent air from circulating to the rest of the department). These rooms allow us to isolate patients as needed to reduce the spread of infectious disease.
On the Frontier of Technological Change

In 1985, Huntington Memorial Hospital became the first hospital west of the Mississippi to acquire Extracorporeal Membrane Oxygenation (ECMO) technology. ECMO is a type of advanced life support that takes over the function of the heart and lungs when these organs are not working properly. Predominantly used in caring for infants with heart and breathing problems, ECMO treatment provides oxygen while allowing time for the patient’s heart and lungs to rest and heal (or develop fully). More than 600 babies have received ECMO treatment at Huntington Hospital since 1985.

In 1999, we acquired two new multileaf collimators for Huntington Hospital Cancer Center, significantly enhancing radiation treatment capabilities. Multileaf collimators act like high-tech lenses, focusing radiation beams around the mass to be treated and allowing care technicians to better hone in on the malignancy — while sparing surrounding healthy cells. The John Stauffer Charitable Trust provided generous support toward acquisition of this technology.

In 2003, the first giraffe incubators were manufactured to help support growth and stability for critically ill newborns — and Huntington Hospital acquired this state-of-the-art technology for our neonatal intensive care unit the very same year. Giraffe incubators provide doctors and nurses significantly more control over light, sound, heat, humidity and oxygen levels, for optimal care. Giraffes are also equipped with in-bed scales that allow the baby to be weighed without removal from the comfort and security of the bed.

In 2005, Huntington Hospital acquired our first da Vinci surgical robot, which is used to perform single-site gallbladder removal and other surgeries.
Providing community services that are not covered by patient reimbursements is part of Huntington Memorial Hospital’s mandate as a nonprofit community institution. It is also driven by our care philosophy: By providing responsive health outreach and education services, we can improve our community’s health and well-being, making it — quite simply — the right thing to do.

PAM MEYER was born in Huntington Memorial Hospital’s Valentine Building (pictured in the background), when the building served as the hospital’s maternity wing. She holds a photo of herself as an infant. Today, she visits the Valentine Building, where she participates in a class offered by Huntington Hospital Senior Care Network. The class provides information to individuals caring for a loved one in the home. Huntington Hospital has long been a leader in providing outreach and education in support of community well-being. To find out more about the community benefits we offer, visit www.huntingtonhospital.com/pam
SYSTEMATIC TRAINING FOR EFFECTIVE PARENTING (STEP)

Huntington Memorial Hospital’s Healthy Eating Lifestyle Program (HELP) implemented a new workshop in 2012. Systematic Training for Effective Parenting (STEP) is a six-week course of education and support for parents with children ages 6 to 12 who are experiencing weight issues. Through the program, parents learn what they need to know to feel more competent and confident in parenting — and in supporting their child’s health.

STEP classes use motivational interviewing techniques to identify challenges that parents face in helping their families adopt healthier lifestyles. Goals include increased parent-child respect, communication and cooperation. Some parents were so inspired by their children’s success that they also changed their own diet and health habits.

Motivational interviewing is a unique approach to interacting with patients about their health choices. It is a person-centered, guided interaction model that utilizes open-ended questions, empathy and acceptance as a way of strengthening the patient’s own motivation for change. It is amazing to see the results achieved when one listens to people, affirms where they are, and allows them the freedom to consider change. KATHY EASTWOOD, RN, COMMUNITY OUTREACH

$898,198,996

Measurable IMPACT

Huntington Memorial Hospital has provided a total of nearly $900 million in community benefits since we began tracking this information in 1997.
Addressing Children’s Health — Collaboratively

Huntington Memorial Hospital implemented its Pasadena Community Asthma Program in 1997. The program mobilized key community partners — including the Pasadena Unified School District — to work together to address crisis levels of asthma among local children and youth. Over the years, the program has grown to encompass both educational and clinical services, and it continues to serve children on our care campus. In addition, school nurses trained by the program are available to treat children where they spend the most time — at their schools.

HUNTINGTON HOSPITAL helps

Together with the American Stroke Association, Huntington Hospital’s Stroke Center hosted its second annual rehabilitation-through-golf event, Saving Strokes, on June 7, 2012. The event, held at Brookside Golf Course, provided stroke education, golf guidance and recreation for stroke survivors and their caregivers.

Love Notes From Around the World is a joint effort between Huntington Hospital and the American Cancer Society Southern California Chinese Relay for Life. Through the Love Notes program, school children and other community members write notes of encouragement to patients with cancer who are hospitalized. On February 14, 2012, local school representatives joined with guests from China, Taiwan and Hong Kong to deliver notes and well wishes to patients at Huntington Hospital from local and Chinese students.

Huntington Hospital launched a website, designed to address common teen health and lifestyle issues, in 2012. The new site — www.healthyteenspasadena.org — provides comprehensive information about issues including nutrition, dating, substance abuse, tutoring, volunteering, and other topics relevant to youth. The website is funded, in part, through an award from the National Network of Medical Libraries.

Sometimes, mere moments can make the difference between life and death. On June 7, 2012, Huntington Hospital and the Pasadena Fire Department helped make a difference, co-sponsoring a free, hands-on training in cardiopulmonary resuscitation for community residents. More than 70 community members learned CPR through the event, which also helped spread the word about how CPR can help save lives.
KNOW CPR. *Save a life.*

In 2012, the American Heart Association released new protocols designed to simplify cardiopulmonary resuscitation practices for the public. The AHA now recommends that if someone collapses and does not respond to your command to awake, you should do the following:

**911**
Immediately dial 911.

**CHEST COMPRESSIONS**
Start chest compressions by pressing repeatedly on the center of the chest as hard and as fast as you can — pushing about two inches down. Continue without stopping until relieved by emergency medical personnel.

**DEFIBRILLATOR**
If you are not alone and there is an automated external defibrillator nearby, start compressions and have someone else get and attach the AED. Continue compressions until the defibrillator tells you to stop.

An individual’s blood typically contains five to seven minutes’ worth of oxygen, and rapid, repeated chest compressions can keep that oxygen moving to the brain and other vital organs, sustaining life.
Jeanette Abundis, RN, executive director, emergency, trauma and behavioral health services, is one of them. Jeanette is an active member of the National Charity League of Burbank. She has served in many leadership positions with that organization since 2006. Jeanette also recently chaired the Hospital Association of Southern California Emergency Services Committee, of which she has been an active member for more than 20 years. And in her remaining free time, she speaks to local high school and community college students about potential careers in healthcare.

John Rodarte, MD, is another member of the Huntington Hospital team whose community engagement is extraordinary. This pediatrician travels to Tijuana, Mexico, several times a year to provide essential medical care. He runs a health clinic in the border city, in collaboration with clinic founder, Kevin Lake, MD, a retired Huntington Hospital physician. The son of first-generation Mexican-American immigrants, Dr. Rodarte also regularly volunteers as a mentor to Hispanic college students at California State University, Los Angeles. Inspired to give back to his community after the tragic events of September 11, 2001, he has been a member of the Montrose Search and Rescue Team for more than a decade.

Linda Jackson, executive assistant to Huntington Hospital’s president and CEO, Stephen A. Ralph, has worked at the hospital for more than 22 years. A longtime Pasadena resident, Linda has also been a Tournament of Roses Association member since 1998. In this capacity, she volunteers her time away from work to help organize the annual Rose Parade held each January 1. In addition, Linda has traveled several times to Tanzania with Kimberly Shriner, MD, other Huntington Hospital medical and administrative staff, and additional volunteers to provide support for the Phil Simon Clinic Tanzania Project. Linda volunteers ahead of the trip to make travel and other arrangements. In country, she assists members of the clinical team, who provide free medical and surgical care, and conduct home-health visits for patients living with AIDS.
COMMUNITY BENEFITS AND OUTREACH

HELPING PATIENTS TAKE CHARGE OF THEIR HEALTH

Huntington Memorial Hospital’s new Multidisciplinary Patient Education Steering Committee is helping us identify and implement best practices to educate patients and their families about health and wellness. Committee members are drawn from various hospital disciplines. Huntington Hospital Senior Care Network staff, who have significant expertise in patient education and engagement, are actively involved.

One of the committee’s goals is to further empower patients to be their own health advocates. In keeping with this commitment, patients hospital-wide are now provided with the tools to create personal health records. Each patient can use his/her personal health record to document information regarding medications, symptoms and more. This facilitates more active engagement in their own care, and enhanced communications with their care team.

In addition, Senior Care Network adopted an evidence-based practice called teach back in 2012. “It’s a three-step technique that our health navigators use to educate patients about their health,” explains Eileen Koons, director, Senior Care Network. “We teach patients, ask them to tell us what they heard, then fill in the gaps.” The hospital is now also engaged in conversations about how to take this practice house-wide.

QUALIFIED TO EXCEL

Huntington Hospital Senior Care Network is nationally known for its comprehensive, community-based programs, which coordinate the many aspects of care needed by seniors, adults with disabilities, and family caregivers. Its staff members help patients to manage their health more effectively, continue to live independently for as long as possible, and avoid higher levels of care. Today, we are leveraging this expertise to develop new, patient-centered care models that respond to the needs of a broader range of patients and their loved ones.

For example, Huntington Memorial Hospital is developing an intelligent algorithm of risk, to better identify patients with a greater risk for declining health following hospital discharge. Drawing on Senior Care Network’s expertise, we anticipate providing additional follow-up and support to such patients in the future, to mitigate their risk factors.

“This work is not just a charitable, philanthropic, feel-good community service,” says Eileen Koons, director, Senior Care Network. “We see it as a mandate. Senior Care Network brings a kind of experience and expertise that is unusual among hospitals, nationwide,” she adds. “We continue to see increased evidence regarding the impact of social factors on community health, and Senior Care Network’s experience makes the hospital especially well-qualified to respond.”

The vision for creating our Senior Care Network sounds a lot like what the healthcare system as a whole is now calling essential. New reimbursement mechanisms provide carrots and sticks to incentivize the provision of more comprehensive care — both inside the hospital and beyond — and thus help patients achieve greater health and well-being. This philosophy of comprehensive care that goes beyond our walls has already inspired Huntington Hospital for decades.

EILEEN KOONS, DIRECTOR, SENIOR CARE NETWORK
Relying on Community Support ... to be the Very Best

Elsie Sadler was recruited to Huntington Memorial Hospital in 1979 to steward the hospital’s loyal support groups. At the time, these groups — along with dedicated volunteers and an annual board member appeal — comprised the hospital’s entire philanthropic infrastructure.

“Things began to change when traditional reimbursements no longer covered the cost of providing medical care,” Elsie remembers, “much less investment in technology and innovation.”

When former President and CEO Allen Mathies, Jr., MD, was hired, he and Elsie, who was named vice president of development, began building the hospital’s fund-development infrastructure. Community support has allowed the hospital to remain at the leading edge of medical care and technology for the past three decades.

“We had to work hard to educate the community about the needs of the hospital,” says Elsie. “These days, it’s very clear that no community hospital can exist without philanthropic support...and that Huntington Hospital is a fine institution that’s gotten better and better because of the community’s support.”

Innovations for Independence.

Huntington Hospital Senior Care Network was one of the first comprehensive senior programs in the United States when it started in 1984. Today, it is one of the very few hospital-based senior programs that still exist in our nation. The program provides a broad array of care management, consultation, intake and referral, and well-senior services, helping seniors remain independent and in their own homes.

Huntington Hospital’s community benefits programs — ranging from outreach and prevention to education and supportive services — meet the health needs of our community, while at the same time fulfilling the mission of our institution. Through these programs, we provide essential services that would otherwise be absent for all members of our community. JANE HADERLEIN, SENIOR VICE PRESIDENT, PHILANTHROPY AND PUBLIC AFFAIRS
1921
Collections:

4-19 from members of staff present 
25 each x 2 = 50
25 for Mr. Huston paid by Mr. A. T. Newcomb 40.00

19.00

59.00

Disbursements:

4-19 Dinner
Smoke 40.00

4-25 Flowers Dr. Black 15.00

6-14 Postal cards 4.00

7-5 Printing 4.00

11-5 Postal cards 4.00

11-7 Printing 4.00

1-16-22 Not book 0.75

1-27-22 Postal cards 1.00

1-28-22 Printing 2.00

Total Disbursement 77.50

Total collected Deficit 59.00

18.50
**2012 Financial Review**
Huntington Memorial Hospital and Affiliates

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### BALANCE SHEET (in $ millions)

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property and equipment</td>
<td>459</td>
<td>431</td>
</tr>
<tr>
<td>Cash and marketable securities</td>
<td>324</td>
<td>289</td>
</tr>
<tr>
<td>Other assets</td>
<td>294</td>
<td>293</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>1077</td>
<td>1013</td>
</tr>
<tr>
<td>Long-term obligations</td>
<td>214</td>
<td>211</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>215</td>
<td>188</td>
</tr>
<tr>
<td>Net assets</td>
<td>648</td>
<td>614</td>
</tr>
<tr>
<td><strong>Total liabilities and equity</strong></td>
<td>1077</td>
<td>1013</td>
</tr>
</tbody>
</table>

### STATEMENT OF OPERATIONS (in $ millions)

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
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</thead>
<tbody>
<tr>
<td>Patient services and revenues</td>
<td>494</td>
<td>471</td>
</tr>
<tr>
<td>Other revenues</td>
<td>49</td>
<td>46</td>
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<tr>
<td><strong>Total revenues</strong></td>
<td>543</td>
<td>517</td>
</tr>
<tr>
<td>Salaries and employee benefits</td>
<td>273</td>
<td>272</td>
</tr>
<tr>
<td>Other expenses</td>
<td>228</td>
<td>204</td>
</tr>
<tr>
<td>Capital costs</td>
<td>33</td>
<td>33</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>534</td>
<td>509</td>
</tr>
<tr>
<td>Income</td>
<td>9</td>
<td>8</td>
</tr>
</tbody>
</table>

Inclusive of Collis P. and Howard Huntington Memorial Trust.

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**COMMUNITY BENEFITS**

Huntington Memorial Hospital provided approximately $92.8 million in qualified community benefits during the 2012 reporting period, including $27.4 million in support to the Medicare population. Community benefits also include charity care, health research, training and education, and community outreach and education. Calculations based on report filed with the State of California in May 2013.
From the start, Huntington Memorial Hospital has been sustained by our community. Local residents helped found the hospital; a gift of land from Caroline Walkley allowed us to build our first dedicated facilities; and Henry E. Huntington’s estate helped sustain the hospital through the Great Depression and beyond. These and many other local leaders laid the foundations for excellence at the hospital. It continues thanks to the generous involvement of today’s community residents.

2012 Donors to Huntington Memorial Hospital

We are proud to recognize donors whose 2012 gifts helped ensure the availability of superior care at Huntington Memorial Hospital. We are truly grateful for their support of our high-quality medical services. These generous friends have made a real and positive difference in the lives of patients across our region.
A group of prominent local citizens decides their community needs a local medical facility. They form the Pasadena Hospital Association and, several years later, a nonprofit hospital opens for service.

1900
A committee is formed to raise funds toward building and endowing a permanent hospital building. The committee's task is made easier when Caroline Walden, a local resident, donates land on which to build the proposed facility. Two years later, at a cost of $21,000, the 26-bed Pasadena Hospital (now Huntington Hospital) opens. The site remains home to the hospital to this day.

PRESIDENT’S CIRCLE
Reflects gifts of $2,000 or more received between January 1, 2011 and December 31, 2011. Levels include: Patron, Colleague, Medicus Society, Associate and Friend.

PATRON
$50,000 to $99,999
Jim Avedikian & Ken Evans
Dr. & Mrs. James C. Caillouette
Mr. & Mrs. * Robert S. Dulin
Linda & Stephen Gill
William & Patricia Jameson
Bonnie & Michael Kasz
Wets & Allen Mathies
Jason & Riona Pilulas
Wendy & John Scirilano
Mrs. Elizabeth Y. Suffel
Nancy L. Van Tuyle

COLLEAGUE
$25,000 to $49,999
Anonymous (2)
Jim Balch & John Haman
Mr. & Mrs. Stephen D. Rountree
Dr. Dorothy Tatter-Newton
Elizabeth T. Taylor & John D. Taylor
Patricia Thomas
Ms. Anita To
Mr. & Mrs. Paul T. Towne
Mrs. Leslie Ann Hogan

MEDICUS SOCIETY
$10,000 to $24,999
Anonymous (2)
Jennifer & Chris Allen
Mr. & Mrs. Peter Arkldey
Mr. W. Jefferson Arnett
Mr. & Mrs. Frank G. Beardsley
The Kathryn Jeans Foundation
David Bianchi
Jack & Joan Bonholtzer
Mrs. George N. Boone
Steve & Denise Botsford
The Braun Family
Mr. & Mrs. Daniel M. Bringham, Jr.
The California Community Foundation
Adele & Stan Chang
Richard & Michelle Chino & Family
Paul & Sherrill Colony
Diane & Robert Coyer
Arthur L. Crowe
Mr. & Mrs. John C. Cushman III
Mr. & Mrs. R. Todd Doney
Wendy & Jim Drasdo
Stuart & Georgia Dunn
Gail & John Ellis
Mr. & Mrs. Gordon Fish
Mr. & Mrs. Robert T. Flaherty
Nairi & Reed Gardner
The Georgia-Frederick Children’s Foundation
Robert W. & Esmeralda T. Gibson
George C. & Marcia Good
Good Hope Medical Foundation
Mrs. Eunice E. Good
Mr. & Mrs. Richard E. Goodspeed
Mrs. Joseph A. Herron
Mr. & Mrs. Richard J. Hirrel
Mrs. Leslie Ann Hogan
Mr. & Mrs. William H. Hurt
Mr. & Mrs. Peter D. Kaufman
Mr. & Mrs. Frank S. Kawana
Terri & Jerry Kohl
Ellen & David Lee
Managed Care Solutions, Inc.
Mr. & Mrs. Richard T. Mandeville, Sr.
Ilene & Howard Marshall
Della Martin Foundation
Diane & Craig Martin
Edward J. & Dorothy H. McCarthy
Judy & Steve McDonald
Betty & Ted Merchant
Genie Mulé
Pasadena Community Foundation
Dr. Donald W. Pettit

ASSOCIATE
$5,000 to $9,999
Anonymous (8)
Mr. Jon Andersen & Ms. Martha Williamson
Frank & Sharon Artoher
Ann Babcock
Ms. Rebecca B. Bales
Beckman Coulter, Inc.
Mr. & Mrs. D. Bell & Ms. Joy L. Matsumoto
Mr. & Mrs. Daniel E. Bates, Sr.
Neena Bixby
Margaret & Kenneth Blair
Dr. & Mrs. Fred A. Blum
Mary Jane Boggs-Barger
Mrs. Janet O. Bowmer
Roger A. Brown
1900
**Pasadena Hospital Training School for Nurses** opens — the first nursing school affiliated with what is now Huntington Hospital.

1924
The name of the nursing school changes to Pasadena Hospital School of Nursing. The hospital establishes an affiliation with Pasadena Junior College (now Pasadena City College) to support instruction at our school of nursing.

1926
Huntington Hospital’s volunteer program begins. Now, 77 years later, 1,473 volunteers provide assistance, hospital-wide.

---

Dr. & Mrs. James C. Cailouette
Susan & Stephen Chandler
Mr. & Mrs. Raymond T. Chiu
Doris Young Coates
Mr. & Mrs. Bruce Coffey
Mary Catherine & Richard T. Cooper
Alice & Joe Coulombe
Ms. Mary Anne A. Cunningham & Mr. Larry J. Mielke
Bonnie & Burnett H. DeVos
Lois M. Di Santo
Mrs. James F. Dickason
Doris & Everett Dodge
William K. & Cheryl S. Doyle
Lucile & John Dunn
Robert Edens
Mr. & Mrs. Richard Ellingsen
Tom & Nancy Elsasser Foundation
Mrs. Dorothy Falchella
Dr. James J. & Sue Femino
Mrs. Dorothy Falcinella
Mr. & Mrs. Richard Ellingsen
Robert Edens
Lucile McVey Dunn
Mrs. James F. Dickason
Ms. Lois M. Di Santo
Bonnie & Burnett H. DeVos
Doris Young Coates
Susan & Stephen Chandler

$2,000 to $4,999

Debby & Spike Booth
Byron & Mary Ann Boyer
Greg Bradford
Judith B. Brandt
James H. Brewer & DeeDee Moffatt-Brewer
Dr. Frank M. Brooks, Jr.
Dr. & Mrs. Robert Brumcati
Dr. & Mrs. James V. Buesse
Mr. & Mrs. Edward F. Buhlman
Mr. Stephen H. Caine
Marian & Donald Cameron
Michele & Tom Carter
Dr. & Mrs. William Eaton
Roy & Daisy Chan
Mr. & Mrs. Jason Chau
Catherine (Tink) Cheney & Barry Jones
Robert & Beatrice Chun
Georgia & David Clark
Sally & Paul Conn
Meg & George Coulter
Rita Coulter
Dr. & Mrs. David G. Covell
Dr. & Mrs. James A. Crabtree
Mr. & Mrs. Jeff Crawford
Mrs. Dorothy A. Currier
Ginny & John Cushman
Mrs. Edmon R. Davis
Mia & Justin Dean
Mr. & Mrs. John E. DeWitt
Mrs. Louise O. Dougherty
Mrs. Richard C. Dunn
Mr. Jeffrey A. Dvorak & Michael Slocum
John & Lucinda Edwards
Kevin & Heather Ehrhart
Mr. George Eisenbrand
Janet & Ralph Erickson
Mr. & Mrs. Paul A. *Erskine
Mr. & Mrs. W. Hall Evans
Ms. Charlotte Fairchild
Bob & Carmen Farmer
Mr. & Mrs. Donald W. Fedde
Mr. Michael Edward Flynn
Mr. & Mrs. Douglas J. Forbes
Christopher & Nancy Foster
Brett & Erika Foy
Jean S. Freshwater
Haley & Anita Fromholz
Judy Guin
Mr. & Mrs. James M. Galbraith
Lisa & Robert Galloway
Dr. Donald J. Gaspard
Elizabeth & Graeme Gilfillan
Armando L. Gonzalez & Brenda Berg
Ms. Roslyn Z. Gray
Mr. Gilbert E. Haadha
Mr. & Mrs. Eddie Hagihara
Pat & Jim Haught
Mr. & Mrs. Douglas S. Halley
Mr. & Mrs. Benjamin Hammon
William & Barbara Hanna
Jean & Dick Hartt
Richard & Ellen Hasekert
Tom & Marge Hays
Mr. & Mrs. Chad N. Heath
Mrs. Vincent W. Heubein
Betty Chin Ho
Deborah & Schuyler Hollingsworth
John F. Hotchkis, Jr.
Mrs. Henry Y. Hwang
Mr. & Mrs. Alexander W. Ingle
Scott & Cindy Jenkins
April & Kelly Johnson
Avery & Fred Johnson
Nancy & Fred Johnson
Mr. & Mrs. Richard W. Jones
Dr. & Mrs. John P. Kassabian
John F. King & Pamela P. King
Mrs. Patricia R. Konold
Diane E. Koochek Medcalf & Kurt Medcalf
Dr. & Mrs. William N. Lattin
Mr. & Mrs. Yuk K. Law
Drs. Max & Stefanie Lefeldt
Mr. & Mrs. James Leos
Mrs. Wai-Ling Lew
Nancy & Ken Lewis
Dr. Glenn D. Littenberg
Mr. & Mrs. Edward W. Loftus
Jane & Alex MacKinnon
Mr. & Mrs. Timothy S. Manaka
David & Karla Marshall
Mrs. Lillian M. Masters
Jeanette McCarty
Christine McCarthy & Michael McCormick
Mr. & Mrs. Thomas O. McCutchan
Mrs. Alexander C. McGillvray
Dr. Patricia C. McKeever
Mrs. Thomas J. McNulty
Mr. & Mrs. Jack McQueen
Mrs. Elizabeth B. Medearis
Janet G. Michaels
Mr. & Mrs. Arthur A. Michele
Mrs. Suzanne Miller
Charles & Diana Minning
1936

When the Great Depression hits, many hospitals and other businesses across the nation are forced to shut down. Pasadena Hospital faces an uncertain future, but a $2-million gift from the estate of Henry E. Huntington allows it not only to survive, but to thrive. Funds are used to build a new main building, create service and parking facilities, and clear all hospital debts. The hospital changes its name, becoming Huntington Memorial Hospital. The Huntington Trust is established.

Today, the trust continues to support the hospital's vital work.

1946

The hospital establishes an affiliation with the University of Southern California, allowing nursing students to obtain a bachelor's degree and a registered nurse credential simultaneously.
1956

The hospital's school of nursing transitions to become Pasadena City College School of Nursing.

1957

Huntington Hospital opens a new maternity wing, thanks to a generous gift from Edward R. Valentine, grandson of the J.W. Robinson department stores' founder. Today, the Edward Valentine Building houses state-of-the-art cardiac diagnostic and radiology services.

1964

The Wingate Building — housing one of the nation's first intensive care units — opens at Huntington Hospital. The facility is named after William H. Wingate who, upon his death, left his entire estate — a stock portfolio worth more than $5 million — to the hospital.

[Names of donors from 1956 to 1964 listed here]
Los Angeles County+USC Medical Center. Based environment, complemented by rotations through the very few nonprofit community hospitals offering graduate medical education. Since the program was founded, almost 1000 medical and surgical residents have performed their residency in our community-based environment, complemented by rotations through Los Angeles County+USC Medical Center.

1965

Huntington Hospital begins its medical residency program. For the past 40 years, we have been one of Huntington Hospital begins its medical residency program. For the past 40 years, we have been one of the very few nonprofit community hospitals offering graduate medical education. Since the program was founded, almost 1000 medical and surgical residents have performed their residency in our community-based environment, complemented by rotations through Los Angeles County+USC Medical Center.

1976

Huntington Hospital becomes the first hospital in our region to introduce a cardiac rehabilitation program. See page. (See page.)
1979

Huntington Hospital becomes the first hospital in the San Gabriel Valley to collaborate with emergency medical services to transmit vital medical information from the field directly to our physicians. As information such as electrocardiogram results is received, physician-directed care can begin even before the patient arrives. (See page 6.)

1982

Parent Connection — a support group for families of premature and critically ill newborns — is formed. (See page 11.)

1984

Huntington Hospital’s Senior Care Network is introduced. It is one of the first comprehensive senior programs in the United States. Today, it is one of the very few hospital-based senior programs in existence. (See pages 34 and 35.)
1985
Huntington Hospital becomes the first hospital west of the Mississippi to acquire extracorporeal membrane oxygenation (ECMO) technology, predominantly used in caring for infants with heart and breathing problems. (See page 27.)

1989
Huntington Hospital becomes one of the first full-service hospitals in the United States to offer a pet-assisted therapy (PAT) program, known as the Harvey and "Kitty" Lenkin Pet-Assisted Therapy program. (See page 11.)

1990
The hospital is among the first in the United States to perform minimally invasive — or laparoscopic — surgeries. (See page 9.)
1992

Huntington Hospital begins offering a pharmacy residency program, a one-year postgraduate residency with an emphasis in pharmaceutical care.

1995

The hospital engages with California State University, Los Angeles, to bring a RN-to-BSN degree program on site.

1997

Huntington Hospital implements its Pasadena Community Asthma Program. (See page 31.)
1998
Carmen deMora Hale establishes the $5-million Hale Charitable Lead Trust to benefit Huntington Hospital Cancer Center. The gift is made in memory of Carmen’s late husband, Charles Hale. Today, The Charles and Carmen Hale Patient Tower is named in honor of these extraordinary philanthropists’ lasting legacy of support.

1999
We acquire two new multileaf collimators, significantly enhancing radiation treatment capabilities at Huntington Hospital Cancer Center. (See page 27.)

1999
Huntington Hospital begins offering brachytherapy treatment for patients with cancer. (See page 9.)
1999
Huntington Hospital becomes one of the first in the United States to provide nurse navigation services to cancer patients. (See page 11.)

2002
Constance G. Zahorik Appearance Center opens to help patients with breast cancer manage the aesthetic side-effects of treatment. Its work is supported in part through a generous gift from Connie Zahorik who, throughout her lifetime, provided significant support toward breast cancer care at the hospital.

2003
The first giraffe incubators are manufactured to help support growth and stability for critically ill newborns. Huntington Hospital acquires this state-of-the-art technology for our neonatal intensive care unit. (See page 27.)

Richard J. (Dick) Giolando
Anonymous
Mr. & Mrs. Robert L. Andersen
Mr. & Mrs. Conrad E. Angone
Ms. Jacqueline S. Arthur
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Frances Jung
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Michael McKibbin
Mr. & Mrs. Gerald McKibbin
Dr. & Mrs. E. P. McLaughlin
Mrs. Ernest P. McLaughlin
2005
Huntington Hospital acquires our first da Vinci surgical robot, used to perform single-site gallbladder removal and other surgeries. (See page 27.)

2005
Huntington Hospital adds a dedicated pharmacist to our emergency department, further enhancing patient care and safety. (See page 5.)

2007
The hospital’s west patient tower — including 128 private patient rooms — opens.
Jeanne Terry  
Mr. Charles E. Terry

Frank A. Thomas  
The Braun Family

Jo Thomas  
Anonymous

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Judith B. Brandt  
Dr. & Mrs. James Caillouette  
Calypso Technology, Inc.  
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Ms. Pamela L. Bendixen
Dr. Steven H. Applebaum  
Ms. Fumiko Humberd
Dr. Eugene T. Baldridge  
Nona E. Edelen
Linda Barker  
Mr. Peter Braun
Annie & Trevor Boreham  
Mr. James F. Boreham
James Lytle Browne  
Harriet Browne
Maria Burrola  
Mr. Alfredo Burrola
Cafeteria Staff  
Vittorio & Margaret Maccaferri
Santo Cambianica  
Mr. & Mrs. Stefano Riboli
Cardiac Rehabilitation Staff  
The Giolando Family

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Mr. & Mrs. Nicholas H. Stompton

George Yamamoto  
Mr. Michiko Yamamoto
Kazu & Yoshiko Yamamoto  
Mr. & Mrs. Frank Gong
Kudifaz T. Yparraguirre  
Ms. Julieta Y. Calasig
Melina Katarina Zoolakis  
Mr. & Mrs. John Zoolakis  
Kari & Anthony Zoolakis

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Dr. Andre Ettinger  
Mr. & Mrs. Joseph H. Pollock

Dr. David M. Faddis  
Ms. Gertrude A. Langerud

Ali M. Fahim  
Ms. Showkat Hamraz

2008
Howard Kaufman, MD, becomes the first surgeon in California to perform a groundbreaking new procedure known as single-port access surgery. (See page 9.)

2009
Huntington Hospital earns the designation of Primary Stroke Center, under the leadership of Arbi Ohanian, MD.

2009
Huntington Hospital installs the first CT 320 scanner in Southern California.
### 2010

**Huntington Hospital affiliates with Western Governor’s University to bring a new bachelor of science in nursing program on site.** All required clinical training for a student to qualify for the state board nursing exam and receive a bachelor of science in nursing can now be completed at Huntington Hospital.

**We become the first hospital in Southern California to acquire the Ekso™ exoskeleton, which provides mobility to patients with spinal cord and other neurological injuries.** *(See page 22.)*

### 2011

**We become one of only 6 percent of hospitals in the United States to achieve Magnet® designation, the gold standard for nursing practice.** *(See page 16.)*

### 2010

**Huntington Hospital Staff**
- Ms. Rosa M. Cota
- Ms. Jennie Calzada
- Mr. Randall Thorpe

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- Mr. Randall Thorpe

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- In Ok Angelica Lee

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**Sam Levin**
- Anonymous
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- Mr. & Mrs. Phil Callahan
- Mr. & Mrs. David Gish
- Mr. & Mrs. Jeffrey Landau
- Mr. Craig Pettigrew
- Ms. Martha Ruffman

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- Mr. & Mrs. Frank Gong
- Kari & Anthony Zoolakis

**Dr. Michael S. Linsey**
- Rary Simmons

**Dr. Tang-Kue & Lish Liu**
- Jeannie & William Tsai

**Leighton Lopez**
- Mr. James V. Lacey, Jr.
- Ms. Sophia S. Wang

**Verlis Lopp**
- Mr. David Lopp

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- Mr. Robert L. Aronoff

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- Mr. & Mrs. Franklyn B. Amos

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- Anonymous

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- Mrs. William K. Uchida

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**Eiko Hayashi**
- Mr. Akiho Hayashi

**Dr. Sunil Hegde**
- San Gabriel Mission High School

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- Mr. & Mrs. Antonio Trapani

**Dr. Christian A. Koch**
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**Verlis Lopp**
- Mr. David Lopp

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**Roxy Matyas-Forbes**
- Ms. April McCaffery

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- Mr. & Mrs. Henry S. Mayeda

**Victor McClinton**
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- Dr. Michele M. Montlilor
- Nona E. Edelen

- Dr. Marilyn W. Moore
- Nona E. Edelen
- Mr. & Mrs. David Germany

- Miss Grace Morgan
- Miss Eleanor Cockriel

- Dr. Karen Morgan
- Mr. Robert L. Aronoff
- Mr. & Mrs. Edmund L. Attanasio

- Nathan & Grace
- Mr. & Mrs. Jeff Savarese

- Eileen Neuwirth
- George & Gretel Stephens

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- The Inatomi Family
- Mr. & Mrs. Robert Kamins

- Happy Niemetz
- Mr. John Carroll
- Ms. Fumiko Humberd

- Jonathan J. Nitzan
- Anonymous

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- San Gabriel Mission High School

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- Vittorio & Margaret Maccaferri

- Ron & Jan Parks
- Dan Weiss

- Dr. Ashish Patel
- Vittorio & Margaret Maccaferri

- Paula Pinedo
- Mr. & Mrs. Cebero L. Pinedo
2011

Daryl Banta, MD, an expert in therapeutic hypothermia, helps initiate this new treatment protocol at Huntington Hospital. (See page 9.)

Dr. Rick Rubin
Vittorio & Margaret Maccaferri

Ms. Lesley Rudolph
Ms. Jackie Ludlam

Dr. James Shankwiler
Christine McCarthy & Michael McCormick

Dr. Charles F. Sharp, Jr.
T. June & Simon K.C. Li

Dr. Jeannie Shen
Ms. Fumiko Humberd

Dr. Waleed Shindy
Ms. Pamela L. Bendixen

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Drs. Richard & Mille Nickowitz

Valerie Siu, RN
Tim K. Siu & Annie Chin Siu

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Mr. & Mrs. Paul F. Bennett
Ms. Alyce W. Chang
Mrs. William D. Jennett
Christine McCarthy & Michael McCormick
Mrs. William K. Uchida

Tai Joong Yun
Kathy Yun, RN

Yoshiko Zaimen
Dr. Lois P. Frankel

2012

Huntington Hospital names its Emergency & Trauma Center after Nan and Howard Schow, in recognition of the couple’s outstanding support toward the facility’s expansion. The center’s service capacity will more than double when construction is completed in 2014.

Our palliative and spiritual care departments launch a new service — No One Dies Alone (NODA). (See page 10.)

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Huntington Memorial Hospital SCRUBS
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Women’s Auxiliary of Huntington Memorial Hospital

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Mr. & Mrs. Dominick J. Rana1i
Mr. & Mrs. Clem Shin
Sonia & Neil Singla

* Deceased

2012
Huntington Hospital establishes a new Institute for Nursing Excellence and Innovation. (See page 14.)

2012
The DAISY award program is implemented at Huntington Hospital to recognize outstanding nursing care. (See page 15.)

2012
U.S. News & World Report ranks Huntington Hospital among the top-performing hospitals in the nation — as well as fourth among all hospitals in Los Angeles County and eighth in California. (See page 4.)
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K. Edmund Tse, MD

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Allen W. Mathies, Jr., MD
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John Mothershead
Wayne Brandt
Deborah Williams
James A. Shankwiler, MD
Kathleen Good Podley
Charles F. Sharp, MD
Stephen A. Ralph
Michelle Quinones Chino
James V. Buese, MD
David M. Kirchheimer
Louise Henry Bryson
Armando L. Gonzalez

NOT PICTURED
Reed S. Gardiner
Paul Johnson
Ellen Lee
Paul L.H. Ouyang
Carmen A. Puliafito, MD
James F. Rothenberg
A letter from
James F. Rothenberg, Chairman of the Board

DEAR FRIENDS, Dedicated philanthropists have made a tremendous impact throughout Huntington Memorial Hospital’s 120-year history. As a result of the unwavering generosity of Henry Huntington, Edward Valentine, Charles and Carmen Hale and Connie Zahorik — and countless other community members — our hospital stands today among the leading providers of medical care in the nation.

All those who give to Huntington Hospital, through charitable contributions, volunteer involvement, support group membership and more, are indispensable partners in the hospital’s continued excellence. Without you, our hospital would not be able to…

…lead the way in introducing best-practice care models.

…attract, educate and retain the most highly skilled, compassionate caregivers.

…provide care using the most advanced technologies, in state-of-the-art facilities.

…offer essential outreach, education and care services for people across our region.

Huntington Hospital’s ability to provide innovative, high-quality medical care to our region for the next 120 years depends on the continued commitment of philanthropically minded local residents like you. Please join me in safeguarding this key community institution. Your contributions represent an investment in the future of medical care for this generation and those to come. Thank you.
You can learn more about Laurel's story — and patient-centered care at Huntington Hospital — by scanning the QR code at left, or by visiting www.huntingtonhospital.com/laurel

To learn more about caregiver excellence at Huntington Hospital, please scan the QR code at left, or visit www.huntingtonhospital.com/caregivers

For additional information about Huntington Hospital’s commitment to state-of-the-art facilities and technologies, scan the QR code at left or visit www.huntingtonhospital.com/ekso

To find out more about the community benefits we offer, please scan the QR code at left, or visit www.huntingtonhospital.com/pam
OUR MISSION} To excel at the delivery of healthcare to our community.  OUR VISION} To become the finest community-based regional medical center in Southern California.