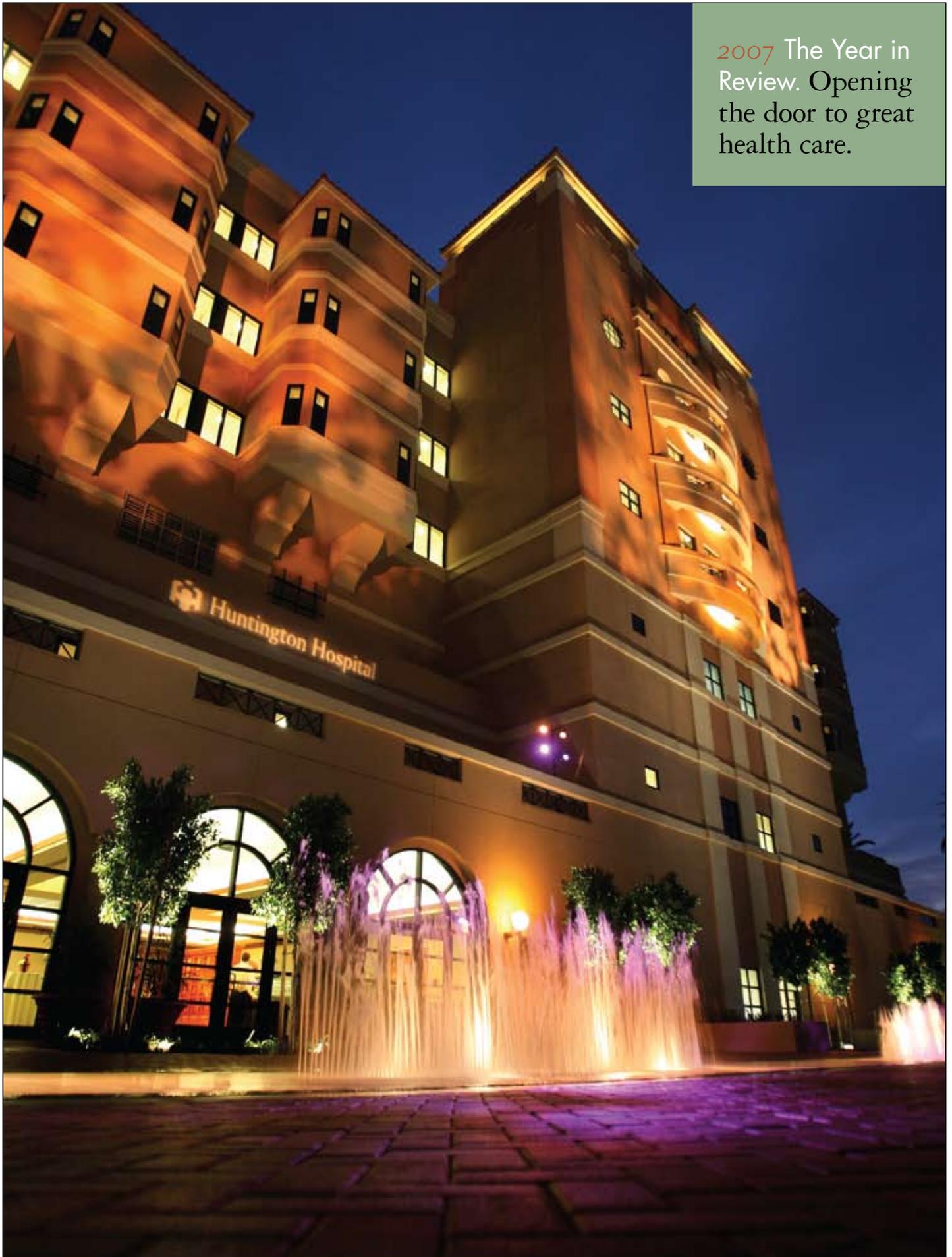


2007 The Year in Review. Opening the door to great health care.





Our mission. At Huntington Hospital, our mission is to excel at the delivery of health care to our community.

On the cover. Huntington Hospital's new inpatient tower opened in 2007. It houses not only state-of-the-art private patient suites, but also the hospital's pharmacy, clinical laboratory, food services and other facilities.



Inside the doors of Huntington Hospital, clinical care combines with rigorous administrative oversight, foresighted governance and thoughtful stewardship. At right, thoracic surgeon Robbin G. Cohen, MD, and President and CEO Stephen A. Ralph walk the halls of the new inpatient tower.



Dear community friends,

In 2007, Huntington Hospital opened a new inpatient tower on its campus, replacing older facilities and permitting us to provide the very best of care to our region. The completion and occupation of this new facility exemplifies our continued dedication to medical excellence. As the first patients entered through its doors, they found an environment custom-designed to meet their care needs in the 21st century.

While the opening of this new inpatient tower was perhaps the most visible accomplishment of the hospital last year, we also continued to open the doors to great health care in numerous other ways. As you'll read in the pages that follow, we were involved in improving emergency response for stroke patients, for example. We also implemented new models of care to improve the comfort and well-being of our inpatients. And we further expanded our ability to care for patients with cancer and heart conditions. At the same time, our community outreach programs opened the door to improved well-being for low-income Latino residents in our area, as well as for individuals at risk for diabetes and its side-effects.

These are but a few examples of our efforts to unlock the benefits of good health for local residents over the past year. Throughout, we have been carefully monitoring the quality and impact of our work — and seeking out even more and better ways to meet our communities' needs.

Many thanks to all of you who — through your philanthropic and volunteer involvement — have helped open the doors to excellence at your community's hospital in 2007. We hope you will share our sense of achievement in all that has been accomplished with your support.

Sincerely,



Stephen A. Ralph  
*President and CEO*



Celebrating the opening of its new west tower on November 30, 2007, Huntington Hospital welcomed donors, board members, volunteers, hospital staff and special guests to a gala event on its campus. Construction of the west tower marked the culmination of a vision and master plan created some 20 years ago, with regard to the hospital's care facilities.



**Great minds.** The hospital's Building Committee played a leadership role in creation of the new tower. From left are committee members Armando L. Gonzalez, FAIA; Sunil K. Hegde MD; Lois S. Matthews, chairman, board of directors; James F. Rothenberg, vice chairman, board of directors; James C. Caillouette, MD; Christopher J. Williams, FACHE, vice president, facilities and construction; Suzanne V. Crowell, board member; Bryan S. Jick, MD; Stephen A. Ralph, president and CEO; and Leighton Hull, board member. Under the committee's guidance, construction of the new west tower was completed under budget and ahead of schedule.

# Quality

## A TOWERING ACHIEVEMENT

On December 10, 2007, Huntington Hospital's new inpatient tower opened to patients. Krikor Jansezian, PhD, the hospital's executive director of psychiatric services, chaired the West Tower Occupancy Steering Committee, which was responsible for transitioning all services into the new tower. He praises the work of committee members, and of all staff who participated in the licensing inspection of the building. Department of Health Services surveyors toured every inch of the west tower, "from the roof to the ground," Dr. Jansezian notes. "The process involved looking for anything that might be a concern," and Huntington Hospital passed with flying colors. "By the following day, we'd already received approval to move patients in," he notes.

The new west tower houses 128 private patient suites, with a host of advanced technologies at bedside. "The tower's layout promotes patient privacy and comfort," says Gloria Sanchez-Rico, clinical director, medical/surgical and respiratory/pulmonary services. "In addition, we have drawn from the latest research regarding therapeutic design — including the use of natural light and soothing colors — and have integrated advanced patient-monitoring and nurse-communication systems throughout."

In addition to patient care suites, the tower now houses the hospital's pharmacy, clinical laboratory and food services, as well as a coffee bar, employee lounge and conference rooms.

## GIVING THOUGHT TO THE FUTURE

Creation of the hospital's new west tower is the culmination of foresighted facilities planning conducted by the hospital's board of directors. Special thanks are due to the Building Committee, chaired by Harvey Lenkin, and Campaign Committee, co-chaired by Rosemary B. Simmons and James F. Rothenberg.

To ensure that facilities are appropriate to meet future needs, the Building Committee of the board has now also created a master plan covering the coming 15 years for our campus. "The plan will help ensure the vitality of Huntington Hospital and our continued ability to provide quality medical care," notes Rothenberg, who now chairs the Strategic Planning Committee of the hospital's board. "Phasing and ultimate fulfillment of the master plan," he adds, "will depend on our ability to raise philanthropic support from our community — but it's clear that our campus and facilities must continue to adapt to meet the rising demand for services. This is particularly true of emergency and trauma care," he adds. "We're seeing a dramatic increase in need there, given the lack of alternative resources in our region."

## FURTHER IMPROVING EMERGENCY RESPONSE

Huntington Hospital's emergency department provided care to thousands of local patients in 2007 — through more than 60,000 patient visits by year's end. But statistics like that, while impressive, tell only part of the story, for those who come here are facing often life-threatening conditions...including stroke, heart attack, traumatic injury and more.

Over recent years, Huntington Hospital has sought to continuously enhance outcomes for regional patients with such conditions. For example, we are currently participating in a multi-center clinical trial known as FAST-MAG (for Field Administration of Stroke Therapy — Magnesium Trial), sponsored by the National Institute of Neurological Disorders and Stroke (part of the National Institutes of Health). The study seeks to enhance functional outcomes among stroke patients. It involves training emergency service responders to administer magnesium sulfate to patients as early as possible (within two hours) after stroke onset.

In 2007, FAST-MAG was expanded to involve severe stroke patients who may not be coherent enough to make treatment decisions for themselves. New protocols, including an exception to informed consent in such circumstances, will allow improved response for these patients. While the patient may not be able to understand or respond to questions, family members, friends, co-workers or others who are present during the stroke event — and who are familiar with the patient's medical history — will receive complete information regarding the treatment protocol and may provide consent.

In November, Huntington Hospital convened a public meeting to provide information about this latest phase of the study, for which Robert T. Goldweber, MD, assistant director, emergency department and director, emergency department residency program, serves as principal investigator. "Stroke is the third-leading cause of death and the leading cause of adult disability in the United States," Dr. Goldweber notes. "Magnesium sulfate is a known neuroprotective agent, and we believe our participation in FAST-MAG has the potential to significantly improve long-term outcomes for stroke patients across our service area."

## TO BE THE VERY BEST

That's our goal at Huntington Hospital — and the Quality Committee of our board of directors is taking significant steps to ensure we achieve it. "After much study and discussion, we've identified what we consider to be the core measures of excellent quality for the hospital, and we've developed a scorecard that encompasses all of them," notes Committee Chair Jaynie Studenmund. "We review these measures at every single meeting."

Studenmund notes that there is a high level of engagement from board members, physicians and staff. "Efforts to ensure the very highest quality are woven into the fabric of the hospital," she says.

Unmatched. Huntington Hospital remains the only emergency department in Pasadena and the only trauma center in the San Gabriel Valley. Within the emergency department, Robert T. Goldweber, MD (below), is leading a clinical trial with the potential to enhance outcomes for stroke patients in our region.



*“The Emergency & Trauma Center is a critical resource — and we felt it was particularly important to create a space where children feel safe and less afraid. No one knows when it might be their child or grandchild who needs the hospital’s care.”*

Merle Banta  
Donor, June & Merle Banta Children’s Waiting Area

Paula M. Verrette, MD, serves as vice president of quality and performance improvement and oversees a rigorous process that draws not only from exemplars of excellence in the healthcare industry, but also from the best-performing businesses in the nation. “We’ve introduced a process called Six Sigma,” Dr. Verrette explains. “The name refers to a process of reviewing current level of performance and then working to make the process six standard deviations — or sigmas — more perfect.”

Several hospital staff members are now assigned full-time to the Six Sigma program. In 2007, one team focused on reducing the time between inpatient discharge and the patient suite becoming available again for a new patient. Based on Six Sigma findings, staff began phasing in changes that will significantly decrease the time it takes to ready the room and admit the new patient.

“Most quality assurance programs concentrate on comparing outcomes to those at other similar organizations,” says Dr. Verrette. “However, what that means is that you’re just striving to be a little better than another imperfect system. Instead, we’ve developed what we call ‘zero/100 percent expectations.’ That’s to say, if something shouldn’t be happening, then we expect it to happen zero percent of the time at Huntington Hospital...and if something *should* be happening, then we set our expectations at 100 percent.”

#### **PAIN RELIEF FOR THE MOST SERIOUSLY ILL**

In 2007, Huntington Hospital piloted a new inpatient palliative care program, in order to enhance care for our sickest patients. “Palliative care relieves suffering and improves quality of life for patients facing the most serious and complex of illnesses,” explains Nicholas Jauregui, MD, medical director of the new program. “Many people are familiar with hospice care and do not realize that palliative care is different,” he adds. “Only patients with a life expectancy of six months or less, and who wish to discontinue curative therapies, are eligible for hospice care. Our palliative care program, however, provides comfort care and relieves suffering even as patients continue to receive aggressive, life-prolonging and even curative treatment. It thus makes a very meaningful difference for patients facing a potentially life-threatening condition.”

Through the program, Dr. Jauregui (who has a specialty in palliative care), along with a nurse practitioner, licensed clinical social worker and chaplaincy staff, work together to provide pain and symptom relief, and address the emotional, social and spiritual needs of patients and their families. The palliative care team works closely with other physicians and staff to coordinate care. “The patients we serve have very advanced illness,” emphasizes Dr. Jauregui. “Through this program, we give them something back, when they think they’re losing everything.”



*"As a volunteer, I see Huntington Hospital from the inside so I know that quality is more than a catch phrase here. It's the way everyone does their job. As a result, if I ever need care, I'm confident it will be the very best."*

Kathleen Good Podley  
Donor and volunteer

Getting better. Employees involved in Six Sigma quality improvement include (from left, above) Hopey Witherby, MSN/ED, RN, BC; Francis Tan, MSMT (ACSP); and Betsy Schonei, RN, MSN. Below, from left, are members of the inpatient palliative care team David Picella, PhD, nurse practitioner; Bill Mejia, licensed clinical social worker; and Nicholas Jauregui, MD, medical director.





Clinical excellence is the common denominator across Huntington Hospital's broad range of care. From above are Yafa Minazad, DO, medical director of the hospital's neurotelemetry program; Mayer Y. Rashtian, MD, medical director of electrophysiology; and Christopher G. Hedley, MD, medical director of radiology services.



*"We're always impressed by the friendliness, efficiency, kindness and caring of professionals at Huntington Hospital. It's really a privilege to help out."*

Ned Good  
Donor, cardiac services



## NEUROLOGY — OCTOBER 12 CONFERENCE

In late August, Huntington Hospital hosted a neuroscience conference attended by more than 200 healthcare professionals involved in the development of stroke centers across California. Speakers included Yafa Minazad, DO, medical director of the hospital's neurotelemetry program. Dr. Minazad presented the latest information regarding the prevention of repeat strokes, and also discussed the management of patient risk factors.

The conference, sponsored by the American Stroke Association, marked the launch of Huntington Hospital's *Get with the Guidelines Stroke Quality Performance Program*, a requirement for designation as a stroke center by the Joint Commission on the Accreditation of Healthcare Organizations.

## A CLEAR PICTURE OF EXCELLENCE

The fastest-growing segment of our local population is age 65 or older. Patients in this age range are the greatest users of cardiac services — and Huntington Hospital is now better prepared than ever to meet the needs of cardiac patients. Outstanding community support has allowed us to convert our cardiac catheterization laboratory to a completely digital environment — and to add important new technologies that expand the range of care available.

“Our new, digital environment,” says Mayer Y. Rashtian, MD, medical director of electrophysiology, “allows us to acquire clearer images of the cardiac and vascular structures in a much more efficient manner than with previous equipment. This has obvious benefits when it comes to rapid diagnosis,” he adds, “and to placement of interventional devices such as stents, pacemakers or intracardiac defibrillators.” Drawing on the laboratory's new and expanded array of medical technologies, clinicians here have the ability to perform both cardiac *and* cardiovascular procedures. They have also expanded treatment to include patients with congenital heart disease such as patent foramen ovale and patent ductus arteriosus that, if not addressed, can lead to stroke and heart failure. And the new equipment allows such superior care while simultaneously reducing radiation exposure for patients.

## CANCER CARE — ANOTHER CHANGE FOR THE BETTER

Huntington Hospital was established before the advent of penicillin. Over the years since, one thing has remained constant: “Change is happening all the time,” says Christopher G. Hedley, MD, medical director of radiology services, “and we have to keep up in order to offer patients the best possible care.”

One of the latest advancements at Huntington Hospital is the addition of a multi-slice CT scanner at our Helen and Jim Gamble Radiation Oncology Center. CT imaging (sometimes referred to as a CAT scan) offers a rapid and painless diagnostic tool that physicians can use to view internal organs and structures in great detail from a variety of angles. The new scanner,

installed in August, is capable of acquiring 16 “slices” — or internal pictures — of the body every rotation of its x-ray tube. This detailed imaging allows clinicians to deliver intensity modulated radiotherapy (IMRT), through which radiation doses are precisely designed to conform to the shape of the tumor: A higher radiation dose is delivered to the tumor, while exposure of surrounding healthy tissue is minimized.

### **TEAMWORK ENHANCES TREATMENT**

Patients turning to the Cancer Center at Huntington Hospital can count on high-quality screening, diagnosis, treatment and support...and key to this comprehensive approach is a team of seasoned oncology experts, led by the center’s new medical director, Howard S. Kaufman, MD, MBA.

“Our cancer center team includes medical oncologists, radiation oncologists and cancer surgeons, along with specialized cancer dietitians, oncology clinical coordinators, social services staff, nurse navigators and other professionals, all of whom are dedicated to providing evidence-based care to our patients,” says Dr. Kaufman. In addition to his responsibilities at Huntington Hospital, Dr. Kaufman was recently named vice chairman for patient safety and quality in the department of surgery at the Keck School of Medicine of the University of Southern California, where he also serves as an associate professor of surgery and obstetrics and gynecology and chief of the division of colorectal and pelvic floor surgery.

In 2007, the cancer center expanded its innovative nurse navigator program to include assistance for lung and colorectal cancer patients. “Nurse navigators are seasoned nursing professionals,” explains Dr. Kaufman, “who specialize in oncology, and who help coordinate the many aspects of care for our patients.” Nurse navigators also provide a host of information and support for patients and their families, and help patients navigate the often-complex care system — from appointment scheduling to insurance coverage to complementary therapies and more.

Cancer dietitians may also assist patients receiving radiation or other therapies. “Such intervention has been shown to positively impact patients’ tolerance for treatment,” explains Dr. Kaufman, “and has the potential to provide other benefits.”

“In addition,” he notes, “we have symptom-management clinical coordinators available to help patients manage pain and symptoms associated with cancer, including side-effects that might be associated with their treatment. These are services that are not offered by every cancer center... but we don’t want to be just like any other cancer center; we want to be the very best.”

A team approach is key to ensuring the highest outcomes for cancer patients. Top, from left, Saskia de Koomen, RN, and Christine Conti, RN, both serve as nurse navigators with the center. At far right is Howard S. Kaufman, MD, MBA, medical director of the Cancer Center at Huntington Hospital. Additional nurse navigators (at bottom, from left) are Mays Chua, RN, BSN, Tina Ivie, RN, Cathie O'Connor, RN, CLM, and Nancy Cushing, RN, CNOR.



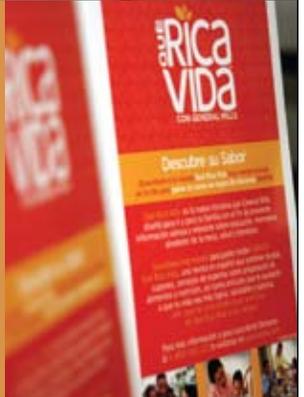
*“Huntington Hospital is a leader in providing care for the San Gabriel Valley. We’ve been impressed by how compassionately it serves its patients. It’s also well-managed and has a solid strategic plan for the future. We think it is a great institution.”*

Jess Senecal —  
Trustee, John Stauffer  
Charitable Trust



*"The care Huntington Hospital provides for under- and uninsured patients is, I think, one of the best-kept secrets in our area. Quietly, without fanfare, the hospital provides a huge range of screening, diagnosis, treatment, follow-up and support services to people with no other resources for care. It exemplifies what a community hospital should be."*

Leighton Hull  
 Member, board of directors, Community Benefits Committee, Building Committee, Finance Committee



Innovations in caring for our community during 2007 included introduction of a hospitalist program and expanded outreach to local Latino residents. The hospitalist team (top, from left) includes Artin Nazarian, MD, Jonathan Cho, MD, Shant Kazazian, MD, Eric J. Lee, MD, Hengameh Monsef, MD, Wafaa Alrashid, MD, and Madhu Anvekar, MD, who serves as director of the hospitalist program.



## THE BEST OF CARE AT BEDSIDE

The traditional model of hospital care involves private-practice physicians who offer care to their patients during the hospital stay. Recently, leading hospitals around the nation have introduced a new model of care, which also incorporates physicians — known as hospitalists — who *specialize* in providing inpatient care. Huntington Hospital is among the hospitals to have implemented this successful model.

Today, primary care physicians in our region may still choose to oversee their patients' care from admission through discharge — or they may turn over the patient case to one of our hospitalists. “Incorporating a hospitalist program has been shown to offer significant advantages to patients,” emphasizes Madhu Anvekar, MD, director of the hospitalist program at Huntington Hospital and director of Academic Hospitalists Medical Group. “Hospitalists generally provide care only in the hospital and are not torn between various practice locations. As a result, they can respond to a hospitalized patient’s ever-changing clinical status promptly, at bedside. In addition,” he says, “their specialization helps ensure that care is both high-quality and highly efficient.” Hospitalists are also involved in training residents at the hospital, expanding inpatient care skills among a new generation of physicians.

“The hospitalist program is another example,” Dr. Anvekar adds, “of how Huntington Hospital acts more like an advanced university medical center. It’s really at the forefront of care.”

## Community

### COMPAÑEROS EN BUENA SALUD — PARTNERS IN GOOD HEALTH

Huntington Hospital is committed to meeting the needs of our diverse community, including the area’s growing number of Latino residents. (More than one-third of Northwest Pasadena residents are of Latino heritage, for example.) Championed by board member Armando L. Gonzalez, FAIA, and supported in part through a grant from the Carrie Estelle Doheny Foundation, Huntington Hospital recently launched a new program that is helping to improve the well-being of local Latino residents, who are at disproportionate risk for health problems such as diabetes and hypertension.

*Compañeros en Buena Salud* (Partners in Good Health) represents an important outgrowth of the hospital’s community outreach programs. It provides screening, education and service referrals to Latinos with limited resources. *Compañeros* services include regular health counseling at Villa Parke Community Center, for example, as well as community health fairs and more. A recent Latino Women’s Health Conference took mammography and physician-provided health education to the community. And program staff continue to collaborate with other agencies that serve low-income Latino residents in our area, broadening our partnerships and enhancing access to needed care.

## GME AMBULATORY CARE CENTER SERVICES

Each year, Huntington Ambulatory Care Center — previously known as the Dispensary — provides care to more than 9,300 patients. Of these, the majority are under- or uninsured. Founded in 1914, the clinic was created to provide medical, surgical and preventive care to patients who could not afford private care. It continues in that mission today.

The ambulatory care center offers a variety of specialty clinics, in collaboration with the hospital's internal medicine and surgical residency programs. In addition to residents and supervising faculty physicians, a social worker is available to help patients with other needs. Center patients also have access to educational classes regarding diabetes, obesity prevention and more. And the center also helps patients obtain the medications they need. "If a patient obtains a diagnosis but can't afford to get the prescribed medication, their condition may worsen — and even become life-threatening," says Alison Hadziosmanovic, clinical manager of Huntington Ambulatory Care Center. "We want to do everything we can to make our patients well."



When Martha\* was diagnosed with cancer, she had no health insurance. The first time she and her husband came to Huntington Ambulatory Care Center, she was in tears — scared about her condition and angry at a system that had thus far failed her.

At our ambulatory care center, Martha received the chemotherapy and other care she needed. Potent medications to battle her cancer cost \$2,000 for just a two-week supply — far more than she could afford to pay. Thanks to philanthropic support that helps underwrite medications for patients at our ambulatory care center, Martha also received these lifesaving drugs.

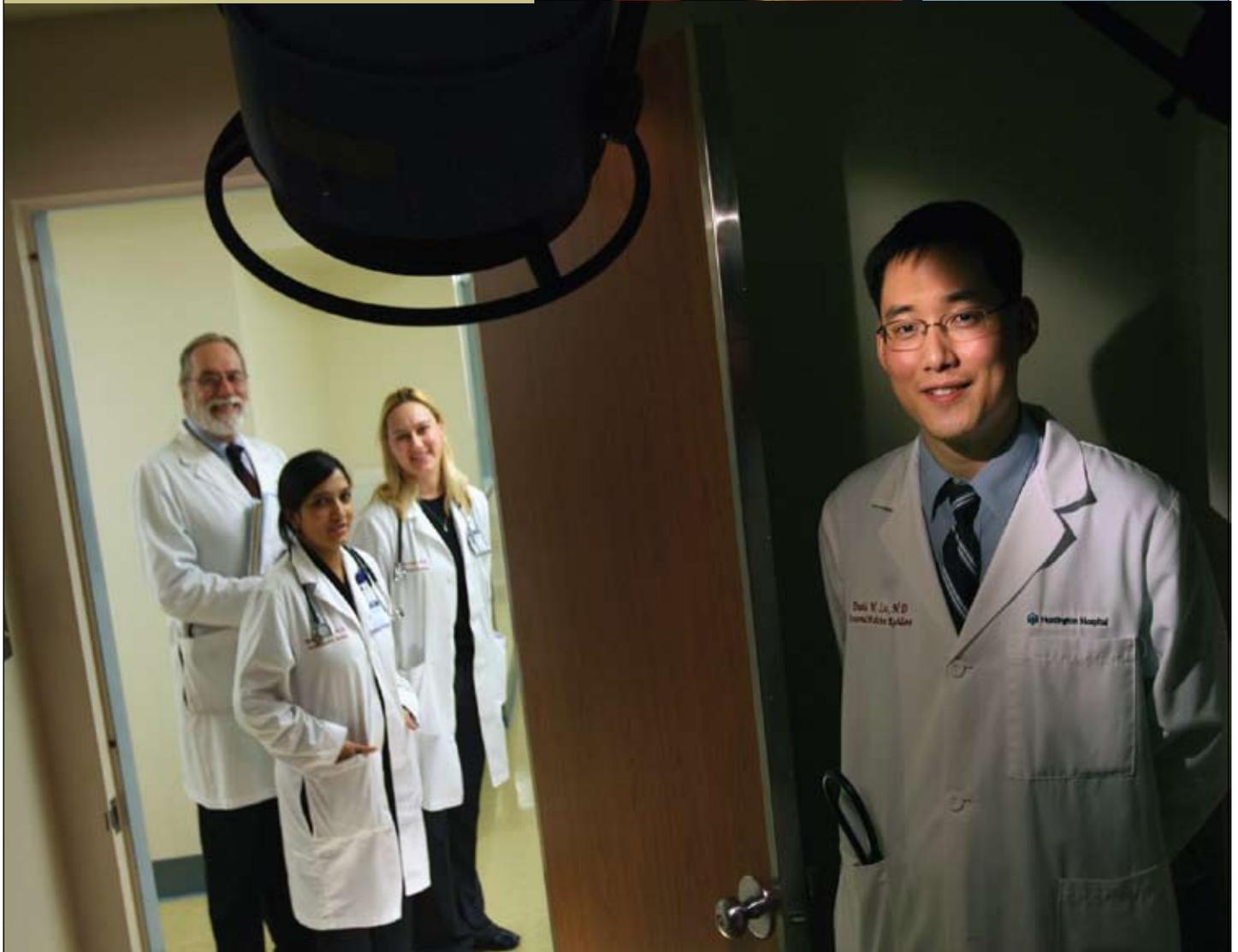
More than a year later, Martha is doing well as a result. Quite simply, she says, "Huntington Hospital changed our lives."

*\* Name changed to protect patient anonymity.*

Caring for our community includes health education (top photo), as well as care for under- and uninsured patients through Huntington Ambulatory Care Center. The center is staffed in part by internal medicine and surgery residents. Bottom, from left, are Anthony G. Koerner, MD, program director, internal medicine residency program, with residents Rashmi Joshi, MD, Olga Garshyna, MD, and, in the foreground, David W. Lee, MD. Generous community contributions help make these and other services possible. SCRUBS members (center photo at a 2007 event) are among those who provide philanthropic support to the hospital.



*“What does more for more people in Pasadena than Huntington Hospital? So if you really want to help Pasadena, it makes sense to help the hospital.”*  
James D. Fullerton  
Donor



## COMMUNITY BENEFITS IN BRIEF

Huntington Hospital provides approximately \$84 million in qualified community benefits annually (based on our most recently filed Community Benefits Report, June 2006). This includes uncompensated care, services to vulnerable populations, and activities such as graduate medical education, trauma care and community outreach services that are unrepliated elsewhere in our region.



Over the course of 2007, the hospital updated its community needs assessment — a process required of California’s nonprofit hospitals every three years. This assessment draws on data gathered through census and other public sources, as well as on information provided through community interviews, to identify emerging and unmet needs, thus informing future service design.

Some of the primary health-related needs identified through the assessment were affordable access to care — including emergency, urgent, preventive, primary, inpatient and specialty services; assistance in managing chronic conditions such as obesity, diabetes, asthma, cancer and heart disease; and services to promote seniors’ well-being and independence. “Huntington Hospital continues to provide services that address these and other local needs,” says Rosemary B. Simmons, chair of the Community Benefits Committee. “Whether it’s our Emergency & Trauma Center, Ambulatory Care Center, Senior Care Network, or any number of other community benefits programs, this work is quite simply part and parcel of our core mission as a community hospital.”

## DEFEATING DIABETES

Huntington Hospital is leading the way to improved health outcomes for individuals with diabetes. “In our diverse community,” says Luis L. Dimen, MD, who oversees the hospital’s Type-2 Diabetes Screening and Education Program, “diabetes is a serious problem. African-American and Latino adults, for example, are disproportionately impacted by the disease. Our program,” he adds, “is important for a number of reasons. Firstly, this is a disease that’s largely preventable: Exercise, weight loss and a healthy diet can reduce the chances of developing diabetes by a huge margin, but many people still don’t know how to reduce their risk. Education is also essential for patients who already have diabetes, so they can better manage their condition.

In addition, of course, the screening, early diagnosis and care we provide make it possible for patients to embark on an appropriate course of care that can improve long-term outcomes.”

Type-2 Diabetes Screening and Education Program staff provide screening services in the community and refer those with high risk scores for appropriate education and care. The hospital offers a diabetes specialty clinic, as well as educational classes that cover risk factors, nutrition, and ways of reducing risk level. “We’re talking about primary prevention — that is, helping patients reduce their risk for diabetes in the first place,” says Dr. Dimen, “as well as secondary prevention — or helping patients who have already been diagnosed with diabetes to reduce their risk for greater problems or complications.”

The program is an outgrowth of Huntington Hospital’s earlier work in developing innovative, community-based solutions to chronic health problems such as obesity and childhood asthma. Thanks to funding from the Good Hope Medical Foundation, we now collaborate with California Hospital Medical Center, Good Samaritan Hospital and the National Health Foundation to develop and evaluate such services — and implement them over a broad geographic area.

In 2007, 445 people were involved in the program at Huntington Hospital and initial data show significant success. Fully one in three participants increased the frequency of their physical activity, for example. Notes Dr. Dimen, “This is a program that’s really changing lives.”

#### **FOR THE COMMUNITY, BY THE COMMUNITY**

A record number of donors demonstrated their support for Huntington Hospital in 2007, with a total of 2,855 charitable gifts received. The hospital’s year-end appeal raised 60 percent more than the prior year, as 335 new donors joined with existing generous friends to provide support. A number of significant leadership gifts over the course of the year allowed the hospital to complete construction of the new west tower and helped underwrite other strategic initiatives.

The hospital’s support groups continued to provide funds for services and equipment and, in 2007, the SCRUBS group (see photo, page 15) launched a million-dollar campaign to help support expansion of our Emergency & Trauma Center. Several local residents also named the hospital a beneficiary of their estate or created other planned gift vehicles to help ensure the future of care to our region.

Throughout, Huntington Hospital’s fundraising costs remained exceptionally low. “According to the Association of Healthcare Philanthropy,” says Jane Haderlein, vice president of development and public affairs, “the accepted standard for hospital fundraising is a cost of 25 cents for every dollar raised. Huntington Hospital reported a cost of only 12 cents on every dollar in 2007,” Haderlein adds, “and this efficiency ensures that every donor’s gift has the greatest possible impact on our patients’ well-being.”

## 2007 Financial Review Huntington Hospital and Affiliates

### Balance sheet

(in \$ millions)

	<b>2007</b>	<b>2006</b>
Property and equipment	316	244
Cash and marketable securities	276	321
Other assets	161	148
<b>Total assets</b>	<b>753</b>	<b>713</b>
Long-term obligations	227	231
Other liabilities	148	111
<b>Net assets</b>	<b>378</b>	<b>371</b>
<b>Total liabilities and equity</b>	<b>753</b>	<b>713</b>

### Statement of operations

(in \$ millions)

Patient services and revenues	414	386
Other revenues	24	12
<b>Total revenues</b>	<b>438</b>	<b>398</b>
Salaries and employee benefits	245	222
Other expenses	201	150
Capital costs	19	17
<b>Total expenses</b>	<b>465</b>	<b>389</b>
<b>Income</b>	<b>&lt;28&gt;</b>	<b>9</b>

### Community Benefits

Huntington Hospital provides approximately \$84 million in qualified community benefits annually (based on our most recently filed Community Benefits Report, June 2006). Specifically, community benefits include:

- Medical services available to the community only through Huntington Hospital.
- Charity care, including healthcare services provided to patients who meet certain criteria and cannot afford to pay, as well as differences between the cost of care and the amount of reimbursement for patients covered by Medi-Cal.
- Health research, education and training programs.
- Benefits directed at vulnerable populations and the community at large.

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Dear friends and neighbors,

One of my proudest moments as chairman of the board of Huntington Hospital was cutting the ribbon at the official opening of the hospital's new inpatient west tower. Seeing the board of directors' long-held dream come to fruition was both moving and exhilarating. By opening the doors to the new west tower, Huntington Hospital has ensured continued high-quality care to our communities for decades to come. Many, many thanks are due to Harvey Lenkin, chairman of the hospital's Building Committee, as well as to Jim Rothenberg and Rary Simmons, co-chairs of the Campaign Committee that was so instrumental in raising the funds needed for this new facility and other special initiatives at the hospital.

The building itself, with its therapeutic design and countless technological advances, will help ensure high quality...but it is what happens inside the building's doors that is truly important. In that regard, I deeply appreciate the work of all the hospital's physicians and staff — the providers of great care and those who support them in their efforts. In addition, I must recognize the stellar accomplishments of the Quality Committee of the board, led by Jaynie Studenmund. The committee's work ensures that a continuous and rigorous focus on measurable outcomes is — as she herself puts it — woven into the very fabric of the hospital.

None of this would be possible, of course, without the generous support of numerous local residents, who recognize how vital Huntington Hospital is to our region and who wish to preserve its high-quality care for themselves and those they love. Thank you. I hope you will continue to partner with the hospital to ensure that the doors to great health care remain open for all.

Best wishes,



Lois S. Matthews  
Chairman of the Board

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**Our vision.** To become the finest community-based regional medical center in Southern California.





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**Writer**  
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**Principal Photography**  
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Christopher Grisanti



Huntington Hospital  
100 West California Boulevard  
Pasadena, California 91105  
(626) 397-5000  
[www.huntingtonhospital.com](http://www.huntingtonhospital.com)

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